

**County of Solano  
Community Healthcare Board  
Regular Meeting**

March 17, 2021

12:00 pm-2:00 pm

Conference Call Microsoft Teams

MS Teams Dial-in number: 1-323-457-3408 and Conference ID: 299 423 65#

Due to COVID-19 social distancing requirements, the Community Health Board meetings will be held via teleconference. To join in for audio only, please use the dial in number and Conference ID above.

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The County of Solano Community Health Board does not discriminate against persons with disabilities. If you wish to participate in the meeting and you require assistance to do so, please call Solano County Family Health Services at 707-784-8775 at least 24 hours in advance of the event to make reasonable arrangements to ensure accessibility to the meeting.

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Public Comment: To submit public comment, please see the options below.

Mail:

If you wish to address any items listed on the Agenda by written comment, please submit comments in writing to FHS Community Healthcare Board Clerk by U.S. Mail. Written comments must be received no later than 8:30 A.M. on the day of the meeting. The mailing address is: Solano County H&SS, ATTN: FHS CHB Clerk (MS 5-240), P. O. Box 4090, Fairfield, CA 94533. Copies of comments received will be provided to the Board and will become part of the official record but will not be read aloud at the meeting.

Phone:

To submit comments verbally from your phone during the meeting, you may do so by dialing 1-323-457-3408, and Conference ID: 299 423 65#. No attendee ID number is required. Once entered in the meeting, you will be able to hear the meeting and will be called upon to speak during the public speaking period.

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Non-confidential materials related to an item on this Agenda, submitted to the Board after posting of the agenda at: [https://www.solanocounty.com/depts/ph/bureaus/fhs/community healthcare board/](https://www.solanocounty.com/depts/ph/bureaus/fhs/community_healthcare_board/) and Family Health Service clinics located at 1119 E. Monte Vista, Vacaville, CA; 2101 Courage Drive, Fairfield, CA; 2201 Courage Drive, Fairfield, CA; and 365 Tuolumne Drive, Vallejo, CA., will be updated at [https://www.solanocounty.com/depts/ph/bureaus/fhs/community healthcare board/](https://www.solanocounty.com/depts/ph/bureaus/fhs/community_healthcare_board/) and emailed upon request. You may request materials by contacting the Clerk at 707-784-8775.

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**AGENDA**

**1) CALL TO ORDER – 12:00 PM**

- a) Welcome
- b) Roll Call

**2) APPROVAL OF THE AGENDA**

**3) APPROVAL OF THE FEBRUARY 17, 2021 MEETING MINUTES**

**4) PUBLIC COMMENT**

This is the opportunity for the Public to address the Board on a matter not listed on the Agenda, but it must be within the subject matter jurisdiction of the Board. Due to COVID-19, the public can join as audio only. If you would like to make a comment, please announce your name and the topic you wish to comment and limit comments to three (3) minutes.

**5) PROJECT DIRECTOR/CHIEF EXECUTIVE OFFICER REPORT**

- a) COVID-19 Health Center Impact Update
- b) Health Center Operations Update
- c) Staffing Update

**6) CO-APPLICANT AGREEMENT UPDATE BY DEPUTY COUNTY COUNSEL**

**7) OPERATIONS COMMITTEE UPDATE REPORTS**

- a) Quarterly Quality Improvement Report: Presented by Dr. Michele Leary
- b) Quarterly Financial Report: Presented by Fiscal
- c) FY 2021/22 Requested Budget: Presented by Tess Lapira

**8) UNFINISHED BUSINESS**

- a) At the February 17, 2021 meeting, a proposal was made to make a change to the Community Healthcare Board 2021 Calendar. The proposal made, was to remove the "Billing and Collections Policies" from the 2021 Calendar. The Board will discuss this proposal and vote to approve the change, under Agenda Item 10) Action Items.

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**9) DISCUSSION**

**10) ACTION ITEMS**

- a) Community Healthcare Board 2021 Calendar – The Board will vote to make a change to the 2021 Calendar and remove “Billing and Collections Policies” from the 2021 Calendar, in the month of February.
- b) The Board will vote to approve the FY 2021/22 Requested Budget.

**11) BOARD MEMBER COMMENTS**

**12) PARKING LOT (These items are postponed, until further notice.)**

- a) Fiscal: 4<sup>th</sup> Quarter Financial Report
- b) Compliance Training and Robert’s Rules Review
- c) Health Center Marketing Campaign & Website Design
- d) The IHI Quadruple Aim Initiative \* Health Center Practices\*

**13) CLOSED SESSION**

**14) NEXT COMMUNITY HEALTHCARE BOARD MEETING**

DATE: April 21, 2021  
TIME: 12:00 PM  
TO JOIN: Telephone Conference Call  
Dial: +1-323-457-3408, Conference ID: 299 423 65#

**15) ADJOURN**





## County of Solano Community Healthcare Board

### REGULAR GOVERNING BOARD MEETING MINUTES

Wednesday, February 17, 2021  
Video and Telephone Conference Call

#### Members Present:

Ruth Forney, Michael Brown, Brandon Wirth, Anthony Lofton, Katrina Morrow, Robert Wieda, Gerald Hase, Jim Jones, Sandra Whaley

#### Members Absent:

Miriam Johnson and Tracee Stacy

#### Staff Present:

Dr. Bela Matyas, Gerald Huber, Debbie Vaughn, Tess Lapira, Dr. Michele Leary, Dr. Rebekah Kim, Dr. Sneha Innes, Jack Nasser, Janine Harris, Toya Adams, Anna Mae Gonzales-Smith, Noelle Soto, Cheryl Esters, Clarisa Sudarma, Nina Delmendo, Matt Green, Patricia Zuñiga

#### 1) Call to Order – 12:00 p.m.

- a) Welcome
- b) Roll Call

#### 2) Approval of February 17, 2021, Agenda

Motion: To approve the February 17, 2021, Agenda

Motion by: Katrina Morrow and seconded by Jim Jones

Discussion: None

Ayes: Ruth Forney, Michael Brown, Brandon Wirth, Anthony Lofton, Katrina Morrow, Robert Wieda, Gerald Hase, Jim Jones, Sandra Whaley

Nays: None

Abstain: None

Motion Carried

#### 3) Approval of January 20, 2021, Meeting Minutes

Motion: To approve the January 20, 2021, Meeting Minutes

Motion by: Jim Jones and seconded by Sandy Whaley

Discussion: None

Ayes: Ruth Forney, Michael Brown, Brandon Wirth, Anthony Lofton, Katrina Morrow, Robert Wieda, Gerald Hase, Jim Jones, Sandra Whaley

Nays: None

Abstain: None

Motion Carried





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### 4) Public Comment:

None.

### 5) Project Director/Chief Executive Officer Report

#### a) COVID-19 Health Center Impact Update

- i. It was mentioned that the COVID-19 rates have improved and are about 81-82 per day and Solano County is in the Purple Tier. Hospital rates have decreased, and ICU bed availability is increasing, and the positivity COVID-19 rate is at 11.7%. There has been an increase of deaths due to the COVID-19 surge in the months of November, December, and January.
- ii. The Unified School Districts in Solano County want to make plans to return students to the classroom, but they are being held back from the Unions, who want to ensure the safety of the teachers and faculty staff.
- iii. There have been mass COVID-19 vaccination clinics held, vaccinating the community in Phase 1a all tiers, which includes those 75 years of age and older, healthcare workers and long term residents and 50,000 – 55,000 people in the County have been vaccinated. The target is 250,000, which is about a fifth of the total population.
- iv. There were vaccination clinics held last weekend, February 12 and 13, 2021, at the Vallejo Fairgrounds and it was successful. There are vaccination clinics planned today in Dixon, tomorrow in Fairfield and Vallejo, and on the weekend at the Vallejo Fairgrounds, February 20 and 21, 2021.
- v. The Chair, Ruth Forney, commended the County for organizing the mass clinics and they are doing a good job in getting people vaccinated.
- vi. It was mentioned that as vaccine becomes available, the clinics will be opened up to those 65 years and older, then to childcare workers and in a few weeks. The hope is to open it up to food and agriculture tiers, but it is dependent on the availability of the vaccine.
- vii. There has not been an impact at the clinics or any change since the last meeting. Alternative appointment methods are still offered to the patients, such as telehealth, video telehealth or they can come into the clinic. The clinics are struggling with patients still fearful of coming into the clinics.
- viii. Clinic staff is working on contacting patients, 75 years and older, in scheduling them for COVID-19 vaccinations. Board Member, Gerald Hase, asked which vaccine is being distributed and the response was Pfizer and Moderna. No other pharmaceutical companies have had an emergency vaccine approved yet.
- ix. There is a plan to open a vaccination site at the Vallejo Community Center, in about two weeks and the hope is to have it open Monday through Friday, but it depends on the availability of the vaccine. There was news the Federal Government was going to distribute vaccine directly to the Federal Qualified Healthcare Clinics (FQHCs) and it was clarified that the intent was to supplement not to replace the distribution of vaccine to the states.

#### b) Health Center Operations Update

- i. It was mentioned that the clinic staff who received their first dose a few weeks ago, received their second dose this week and the vaccinations have been staggered, because there was a warning that the side effects may be greater with the second dose.

#### c) Staffing Update

- ii. Due to the hiring freeze, there are no staffing changes.



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- iii. Effective February 7, 2021, Dr. Michele Leary was promoted to Chief Medical Officer (CMO). Congratulations to Dr. Leary.

### 6) Co-Applicant Agreement Update by Deputy County Counsel

No updates.

### 7) Operations Committee Updates Reports

#### a) Grants Summary: Presented by Noelle Soto

- i. The three (3) COVID-19 Grants are ending soon, and they have provided funding for clinic operations and financial needs, such as staff wages.
- ii. The fourth quarter draw downs will end on different dates in March and April 2021, so the clinics are optimizing the draw downs of funds. A request for an extension is available, but one has not been submitted.
- iii. With the Ryan White HIV/AIDS Grant, like the other grants, the clinics will draw down funding for Part C: Early Intervention Services and Capacity Development Program.

#### b) Uniform Data System (UDS) Reporting, Progress and Submission in March: Presented by Noelle Soto

- i. The data submitted through the Uniform Data System (UDS), is vital to the expansion of healthcare access, in addressing health disparities, and improving healthcare quality, and reducing healthcare costs. Noelle reviewed and shared a one-page summary of the report titled 2020 Solano County FHS UDS Report Highlights, with everyone.
- ii. The UDS Report highlights have been shared and submitted since 2009. Back then, the UDS report data targeted the homeless population and now it targets the whole community.
- iii. The Health Resources and Services Administration (HRSA) 2020 UDS report required Solano County Family Health Services (SCFHS) to submit 14 data sets within 6 categories on the homeless and universal populations, served by FQHCs.
- iv. The UDS report is important to the Community Healthcare Board (CHB), because the data allows the SCFHS to set 2021 benchmarks for the 2021 strategic goals. The 2020 UDS data is the report card of SCFHS in comparison with other FQHCs. HRSA uses UDS data to determine future grant funding for SCFHS on future grant applications.
- v. The highlights of the 2020 SCFHS UDS Report presented was information from the service area involving 16 Solano County zip codes and 50 plus, out of county zip codes, people who have received services from SCFHS. It included patient profile, staffing and utilization of services, clinical and financial data, and other areas, such as Healthcare Information Technology, and Other Data Elements and Workforce Training data.
- vi. There are over 60+ pages to the full report and if anyone would like a copy, please call the CHB Clerk, Patricia, at 707-784-8775.
- vii. Noelle and her team, who worked on the UDS Report, were complimented on the hard work involved in preparing this complex and involved document.

#### c) FHS 2020 Quality Measures PDSA Summary: Presented by Dr. Michele Leary

- i. In response to a request made from the Board, she presented a report on the Quality Measures, of those Quality Improvement (QI) projects, that are ongoing in the clinics. They cover Asthma Medication Ratio (AMR), Controlling High Blood Pressure (HBP), Diabetes





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HbA1C Good Control, Colorectal Cancer Screening and Well Child Checks First 15 Months of Life (WCC).

- ii. Because time was limited to review the whole report, due to the upcoming Closed Session, Dr. Leary reviewed the Plan – Do – Study – Act (PDSA) Wheel, a process used in all Quality Measures and it is applied to all the QI projects. She described these steps, using a scenario, having to do with her goal to decrease her body fat percentage, over a specific amount of time. The scenario was a good example of how these measures are addressed. There were no questions from the Board.
  - iii. On a side note, a question was asked by a Board Member, regarding FHS patients, 65 years and older, and how they would be notified about COVID-19 vaccinations. There is a working list of those patients 75 years and older and some have been contacted by a phone call, to come in to receive the vaccine. They have also been informed about the community mass COVID-19 vaccination clinics at the Vallejo Fairgrounds. The next step will be, to contact those 65 years and older to get their vaccine. Due to the barriers of getting patients to come to the clinics, without interrupting patient care, there are plans to hold a vaccine clinic on a weekend, but no date yet. They are waiting on information about the availability and supply of the COVID-19 vaccine.
  - iv. It was asked about a scenario when someone, who gets the vaccine and lives with someone who does not get the vaccine, would the person who doesn't get the vaccine be safe from the virus. The response was that only the person who gets both doses of the vaccine, is 95% protected from the virus and because there is no evidence that it prevents transmission of the virus, the vaccinated person could still transmit the virus.
- d) County Medical Services Program (CMSP) Grant Program: Presented by Matt Green
- i. Matt Green, a Health and Social Services (H&SS) Planning Analyst, who gave the CMSP presentation provided a Power Point presentation of slides. This document will be added to the February 17, 2021 Agenda, located on the Solano County CHB web page, and distributed to the attendees of this meeting.
  - ii. Funding is provided through the COVID-19 Emergency Response Grant (CERG), for supportive quarantine services.
  - iii. Program Overview and Goals were reviewed. It provides motel rooms and meals provided to those who have tested positive for COVID-19 and are below the 200% financial poverty level and unable to self-isolate in their home. The motel room stay is up to 10 days and a case navigator provides daily wellness checks and links them into those services they are eligible, such as CalFresh, MediCal, Mental Health support, etc.
  - iv. The program soft-launch and referrals was mentioned. This program was just soft-launched and served 5 clients. Referrals come from Contact Investigation and Contact Tracing teams. Positive feedback, from the 5 clients served, shared that they had a positive experience, and they received the necessary support from the program.
- e) Project Roomkey: Presented by Matt Green
- i. This is a collaborative partnership to secure temporary shelter (hotel and motel rooms), for the most vulnerable people in the community, who are experiencing homelessness. There are sites in Vallejo and Fairfield and meals are provided. Services provided are wellness checks, linkages to resources for public assistance, mental health, housing support, etc.
  - ii. Those experiencing homelessness may be eligible through Project Roomkey if they have tested positive for COVID-19 and do not require hospitalization or if they have been released from the hospital, but are potentially infectious, or are under investigation for





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COVID-19 symptoms, or are in a high-risk group, including 60 years or older and/or at high risk of medical complications.

### 8) Unfinished Business

- a) It was mentioned at the last meeting and Dr. Leary requested to make a change to the 2021 Calendar and move the “Review and Approve the QI/QA Plan” to the month of June every year. The chair stated this will be addressed in Item 10) a) Action Items.

### 9) Discussion

- a) Process of Project Director/CEO Performance Appraisal, by Board Members
  - i. The Chair, Ruth Forney, stated that when addressing Agenda Item 13, Closed Session, the Board Members will have a breakout session to discuss this item in private.
- b) Community Healthcare Board 2021 Calendar – To vote, to make a change to the 2021 Calendar and move the “Review and Approve the QI/QA Plan” agenda item, to the month of June, every year.
  - i. Dr. Michele Leary mentioned this request at the previous meeting and restated that data collection is necessary to compile this report and due to the delay in receiving the required Partnership HealthPlan and UDS data, which is not available until March or May of every year. She asked that the “Review and Approve the QI/QA Plan” agenda item be considered, by the Board, to be moved to the month of June every year, instead of having it in January every year.

### 10) Action Items

- a) Community Healthcare Board 2021 Calendar – The Board will vote to approve a change to the 2021 Calendar. The change is to schedule the “Review and Approve the QI/QA Plan” agenda item to the month of June, every year, instead of January, every year.

Motion: To change the 2021 CHB Calendar and move the “Review and Approve the QI/QA Plan” agenda item to June every year.

Motion by Mike Brown and seconded by Katrina Morrow

Discussion: None

Ayes: Ruth Forney, Michael Brown, Brandon Wirth, Anthony Lofton, Katrina Morrow, Robert Wieda, Gerald Hase, Jim Jones, Sandra Whaley

Nays: None

Abstain: None

Motion Carried

- b) Review and approve: FHS Sliding Fee Scale Policy
  - i. This policy is basically the same every year, except for the annual adjustment in the Federal Poverty Guidelines (FPG). The policy meets all HRSA regulations.
  - ii. In this policy, the patient is required to complete a Sliding Fee Scale Discount form to see at which level they qualify, which is dependent on their income. The scale is on page 5.
  - iii. On Attachment 1: Sliding Fee Scale Discount Program Guidelines, page 5 of 6, the scale shows up to 300% of the FPG, because the Ryan White Program is included, and is required to track those at the 300% of the FPG level.



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Motion: To approve the FHS Sliding Fee Scale Policy

Motion by: Anthony Lofton and seconded by Sandra Whaley

Discussion: None

Ayes: Ruth Forney, Michael Brown, Brandon Wirth, Anthony Lofton, Katrina Morrow, Robert Wieda, Gerald Hase, Jim Jones, Sandra Whaley

Nays: None

Abstain: None

Motion Carried

c) Review and Approve: Billing and Collections Policy

- i. Janine Harris explained that the FHS Sliding Fee Scale Policy includes a billing and collections portion. The Billing and Collections Policy covers a broader scope, applicable to the HSS Department and is not reviewed on an annual basis. Janine asked that the "Billings and Collections Policy", noted on the 2021 CHB Calendar, be removed.
- ii. Because of the clarification presented by Janine Harris, and after Board Members' discussion, a proposal was made to remove Item 10c from this agenda. In addition, it was proposed by the Board to change their calendar and remove the Billing and Collections Policy, from the 2021 CHB Calendar, and to put this proposal as an Action Item on the next meeting agenda, scheduled March 17, 2021.

Motion: To remove Agenda Item 10) c) from this agenda.

Motion by: Brandon Wirth and seconded by Robert Wieda

Discussion: None

Ayes: Ruth Forney, Michael Brown, Brandon Wirth, Anthony Lofton, Katrina Morrow, Robert Wieda, Gerald Hase, Jim Jones, Sandra Whaley

Nays: None

Abstain: None

Motion Carries

### 11) Board Member Comments

- a) The Chair, Ruth Forney, announced changes to the frequency of the FHS Town Hall Meetings this year. They have been quarterly, but this year they will be held semi-annual, on June 10, 2021 and December 9, 2021. The March 11<sup>th</sup> and September 9<sup>th</sup> meetings are canceled.
- b) Ruth also mentioned that she participated in a workshop in Suisun City, on the homeless and homeless encampments. She said it was very good, and she will speak more about it, when the Mobile Vans return back into the community.
- c) Jim Jones mentioned that he received a nice email from Jim Frazier, California State Assembly Member, regarding the California Emerging Technology Fund and its use to close the 'digital divide' by subsidizing low-cost high-speed internet connections, as well as computers to those who qualify. Anyone interested can get details, by entering their zip code and qualification info on "[www.everyoneon.org](http://www.everyoneon.org)".





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- d) Ruth also asked everyone to save the date on Wednesday, March 4, 2021, from 1:00-5:00pm, for the CHB Budget Workshop, hosted by H&SS Administration. If there are any suggestions for topics to be discussed, send them to Ruth. She is coordinating with Debbie Vaughn, the H&SS Assistant Director to create an agenda for the meeting.

### **12) Parking Lot (These Items are postponed, until further notice.)**

- a) Fiscal: 4<sup>th</sup> Quarterly Financial Report
- b) Compliance Training and Robert's Rules Review
- c) Health Center Marketing Campaign & Website Design
- d) The IHI Quadruple Aim Initiative, "Health Center Practices"

### **13) Closed Session**

### **14) Next Community Healthcare Board Meeting**

DATE: March 17, 2021

TIME: 12:00 p.m.

TO JOIN: Telephone Conference Call

Dial: 1-323-457-3408, Conference ID: 299 423 65#

### **15) Adjourn**

Meeting was adjourned in Closed Session at 3:35 p.m.

#### Handouts

- 2020 Solano County Family Health Services (SCFHS) Uniform Data System (UDS) Report Highlights
- 2020 Quality Measures PDSA Summary
- Solano County H&SS CMSP Program Project Roomkey Presentation
- Project Roomkey Flyer
- 2021 Community Healthcare Board Calendar
- 2021 Community Healthcare Board Calendar, with proposed change
- FHS Sliding Fee Scale Discount Program, Policy Number 100.03



Partnership  
Healthplan of  
California PCP  
QIP Measure  
Summary as of  
12/31/2020.

**Solano County Health & Social Services**  
**Parent Organization (PO) Executive QIP Measure Summary**

| Measure Type | Measure                              | PO Score | PO Partial Points NNT | PO Full Points NNT | PO QIP \$ Earned | PO Remaining QIP \$ |    |     |
|--------------|--------------------------------------|----------|-----------------------|--------------------|------------------|---------------------|----|-----|
| Clinical     | Asthma Medication Ratio              | 64.25    | N/A                   | 8                  | \$357,290        | \$149,299           | 40 | 100 |
|              | Childhood Immunization Status CIS 10 | 24.63    | N/A                   | 50                 | \$0              | \$357,290           | 34 | 74  |
|              | Colorectal Cancer Screening          | 29.27    | N/A                   | 115                | \$124,416        | \$182,321           | 80 | 102 |
|              | Controlling High Blood Pressure      | 65.00    | N/A                   | 0                  | \$368,084        | \$0                 | 34 | 99  |
|              | Diabetes - HbA1C Good Control        | 62.77    | N/A                   | 0                  | \$306,737        | \$0                 | 32 | 100 |
|              | Well Child First 15 Months           | 24.26    | N/A                   | 128                | \$0              | \$357,290           | 54 | 3   |
| Non-Clinical | PCP Office Visits                    | 1.18     | N/A                   | N/A                | \$0              | \$506,589           | 10 | 4   |
| Monitoring   | ACS_ADMISSION                        | 11.35    | N/A                   | N/A                | \$0              | \$0                 | 83 | 103 |
|              | Adolescent Well Care                 | 18.09    | N/A                   | N/A                | \$0              | \$0                 | 60 | 37  |
|              | Avoidable ED/1000                    | 12.73    | N/A                   | N/A                | \$0              | \$0                 | 85 | 112 |
|              | Breast Cancer Screening              | 49.64    | N/A                   | N/A                | \$0              | \$0                 | 49 | 100 |
|              | Cervical Cancer Screening            | 43.93    | N/A                   | N/A                | \$0              | \$0                 | 70 | 103 |
|              | Diabetes - Retinal Eye exam          | 37.98    | N/A                   | N/A                | \$0              | \$0                 | 46 | 100 |
|              | Immunization for Adolescents IMA 2   | 30.11    | N/A                   | N/A                | \$0              | \$0                 | 25 | 79  |
|              | Well Child 3-6 Years                 | 41.63    | N/A                   | N/A                | \$0              | \$0                 | 57 | 9   |

# FEBRUARY 2021

| Sunday                | Monday   | Tuesday  | Wednesday  | Thursday   | Friday   | Saturday |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
|-----------------------|--|--|--|--|--|----------|---|----|---|----|--|--|--|--|--|---|---|---|---|---|---|---|---|---|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|--|--|--|--|--|--|--|--|---|---|---|---|----|---|----|--|--|--|--|--|---|---|---|---|---|---|---|---|---|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|--|--|--|--|--|--|--|
|                       | 1<br>Adolescent Immunization Combo 2 (10-12 yrs)<br>Childhood Immunizations Combo 10 (0-2 yrs) | 2<br>Schedule physicals for pts about to turn 13 yrs of age in Feb.  | 3<br>Schedule physicals for pts about to turn 13 yrs of age in Feb.  | 4<br>Diabetes Mgmt schedule appts for patients not seen in a year  | 5<br>Controlling HSP schedule appts for patients not seen in a year  | 6        |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
| 7                     | 8<br>Asthma Medication Ratio<br>Breast Cancer Screening  | 9<br>Schedule appointments for pts with AMR of 0<br>Send out pt requisitions for pts not seen in 2 years   | 10<br>Diabetes Mgmt schedule appts for patients not seen in a year   | 11   | 12<br>Controlling HSP schedule appts for patients not seen in a year | 13       |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
| 14<br>Valentine's Day | 15<br>Adolescent Immunization (10-12 yrs)<br>Childhood Immunizations (0-2 yrs)                 | 16<br>Schedule physicals for pts about to turn 13 yrs of age in Feb.   | 17<br>Schedule physicals for pts about to turn 13 yrs of age in Feb. | 18<br>Diabetes Mgmt schedule appts for patients not seen in a year | 19<br>Controlling HSP schedule appts for patients not seen in a year | 20       |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
| 21                    | 22<br>Diabetes Mgmt schedule appts for patients not seen in a year                             | 23   | 24<br>Follow-up on pt. outreach outcomes / PDSA                      | 25   | 26<br>Controlling HSP schedule appts for patients not seen in a year | 27       |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
| 28                    |  |  |  |  |  |          |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
|                       |  | January 2021   |  | March 2021   |  | Notes:   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
|                       |  | <table border="1"> <tr><td>S</td><td>M</td><td>T</td><td>W</td><td>Th</td><td>F</td><td>Sa</td></tr> <tr><td></td><td></td><td></td><td></td><td></td><td>1</td><td>2</td></tr> <tr><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td></tr> <tr><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td></tr> <tr><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td><td>23</td></tr> <tr><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td></tr> <tr><td>31</td><td></td><td></td><td></td><td></td><td></td><td></td></tr> </table> |  | S  | M  | T        | W | Th | F | Sa |  |  |  |  |  | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |  |  |  |  |  |  | <table border="1"> <tr><td>S</td><td>M</td><td>T</td><td>W</td><td>Th</td><td>F</td><td>Sa</td></tr> <tr><td></td><td></td><td></td><td></td><td></td><td>1</td><td>2</td></tr> <tr><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td></tr> <tr><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td></tr> <tr><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td><td>23</td></tr> <tr><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td></tr> <tr><td>31</td><td></td><td></td><td></td><td></td><td></td><td></td></tr> </table> |  | S | M | T | W | Th | F | Sa |  |  |  |  |  | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |  |  |  |  |  |  |  |
| S                     | M  | T  | W  | Th   | F  | Sa       |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
|                       |  |  |  |  | 1  | 2        |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
| 3                     | 4  | 5  | 6  | 7  | 8  | 9        |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
| 10                    | 11   | 12   | 13   | 14   | 15   | 16       |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
| 17                    | 18   | 19   | 20   | 21   | 22   | 23       |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
| 24                    | 25   | 26   | 27   | 28   | 29   | 30       |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
| 31                    |  |  |  |  |  |          |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
| S                     | M  | T  | W  | Th   | F  | Sa       |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
|                       |  |  |  |  | 1  | 2        |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
| 3                     | 4  | 5  | 6  | 7  | 8  | 9        |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
| 10                    | 11   | 12   | 13   | 14   | 15   | 16       |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
| 17                    | 18   | 19   | 20   | 21   | 22   | 23       |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
| 24                    | 25   | 26   | 27   | 28   | 29   | 30       |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |
| 31                    |  |  |  |  |  |          |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |  |   |   |   |   |    |   |    |  |  |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |  |

## February 2021 plan overview

### MA/Provider Specific Goals

#### Measure in Spotlight: - HTN/Diabetes mgmt.

- 1st week of Feb - HTN/Diabetes mgmt. reminder email for upcoming appointments to MA/Provider pairs for month Feb.
- AMR info session during Provider's Meeting (02/25)

# MARCH 2021

| Sunday             | Monday   | Tuesday   | Wednesday  | Thursday   | Friday   | Saturday             |
|--------------------|--|---|--|--|--|----------------------|
|                    | 1<br>Cervical Cancer Screening<br>Colorectal Cancer Screening                                  | 2<br>Schedule appts. for pts in 20-30 yr age range  | 3<br>Schedule appts for pts. due for CRC screening                               | 4<br>Diabetes Mgmt schedule appts for patients not seen in a year  | 5<br>Controlling HBP schedule appts for patients not seen in a year  | 6                    |
| 7                  | 8<br>Adolescent Immunization Combo 2 (10-12 yrs)<br>Childhood Immunizations Combo 10 (0-2 yrs) | 9<br>Schedule physcials for pts about to turn 13 yrs of age in March/ April   | 10<br>Schedule physcials for pts about to turn 13 yrs of age in March/ April     | 11<br>Diabetes Mgmt schedule appts for patients not seen in a year | 12<br>Controlling HBP schedule appts for patients not seen in a year | 13                   |
| 14 Daylight Saving | 15<br>Breast Cancer Screening<br>Asthma Medication Ratio                                       | 16<br>Send requisitions to provider teams for pts not seen in two years<br>Schedule appointments for pts with AMR below 1.0 | 17 St. Patrick's Day   | 18<br>Diabetes Mgmt schedule appts for patients due                | 19<br>Controlling HBP schedule appts for patients due                | 20 Vernal eq. (GIIT) |
| 21                 | 22<br>Colorectal Cancer Screening<br>Cervical Cancer Screening                                 | 23<br>Place reminder calls/ outreach to Cologuard pts.<br>Schedule appts. for pts in 20-30 yr age range                     | 24<br>Diabetes Mgmt schedule appts for patients due                              | 25   | 26<br>Controlling HBP schedule appts for patients due                | 27                   |
| 28 Passover        | 29   | 30<br>Follow-up on pt. outreach outcomes / PDSA   | 31<br>Diabetes Mgmt schedule appts for patients due                              |  |  |                      |
|                    |  | February 2021<br>S M T W Th F Sa<br>1 2 3 4 5 6<br>7 8 9 10 11 12 13<br>14 15 16 17 18 19 20                                | April 2021<br>S M T W Th F Sa<br>1 2 3<br>4 5 6 7 8 9 10<br>11 12 13 14 15 16 17 | Notes:   |  |                      |

## March 2021 Plan Overview

### MA/Provider Specific Goals

#### Measure in Spotlight: Colorectal Cancer (CRC)

- 1st week of March- CRC reminder email for upcoming appointments to MA/Provider pairs for month March
- Review HTN/ diabetes mgmt. appointments from reminder.
- Colorectal Cancer info session during Provider's Meeting (03/25)



# APRIL 2021

| Sunday                                    | Monday   | Tuesday  | Wednesday  | Thursday   | Friday  | Saturday |
|---|--|--|--|--|---|----------|
|   |  |  | 1 April Fools Day<br>Adolescent Immunization Combo 2 (10-12 yrs)<br>Schedule physicals for pts about to turn 13 yrs of age in April/May. | 2 Good Friday  | 3<br>Childhood Immunizations Combo 10 (0-2 yrs)<br>Schedule physicals for pts about to turn 13 yrs of age in April/May. |          |
| 4 Easter                                  | 5<br>Breast Cancer Screening<br>Asthma Medication Ratio            | 6<br>Send requisitions to provider teams for pts not seen in two years<br>Schedule appointments for pts with AMR below 1.0 | 7  | 8<br>Diabetes Mgmt schedule appts for patients not seen in a year                                | 9<br>Controlling HBP schedule appts for patients not seen in a year   | 10       |
| 11  | 12<br>Cervical Cancer Screening<br>Colorectal Cancer Screening     | 13 Ramadan begins  | 14<br>Schedule appts. for pts in 20-30 yr age range<br>Place reminder calls/ outreach to Cologuard pts                                   | 15 Taxes Due   | 16  | 17       |
| 18  | 19<br>Diabetes Mgmt schedule appts for patients not seen in a year | 20<br>Toabacco Cessation<br>Body Mass Index (BMI)  | 21 Admin Asstn Day<br>Scrub pt charts  | 22 Earth Day   | 23<br>Controlling HBP schedule appts for patients not seen in a year  | 24       |
| 25  | 26   | 27   | 28   | 29   | 30  |          |
| Follow-up on pt. outreach outcomes / PDSA |  |  |  |  |   |          |
|   |  | March 2021<br>S M T W Th F Sa<br>1 2 3 4 5 6<br>7 8 9 10 11 12 13<br>14 15 16 17 18 19 20<br>21 22 23 24 25 26 27          |  | May 2021<br>S M T W Th F Sa<br>1<br>2 3 4 5 6 7 8<br>9 10 11 12 13 14 15<br>16 17 18 19 20 21 22 |   | Notes:   |

## April 2021 Plan Overview

### MA/Provider Specific Goals

Measure in Spotlight: Asthma Medication Ratio

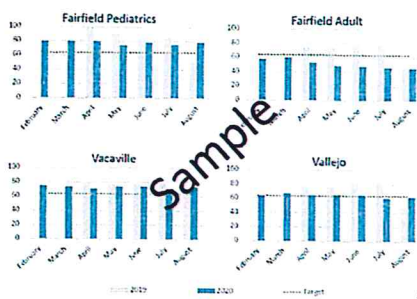
1st week of April- AMR reminder email for upcoming appointments to MA/Provider pairs for month March

Review Cologuard orders.

Place Quality insight boards at all FHS sites (04/01)

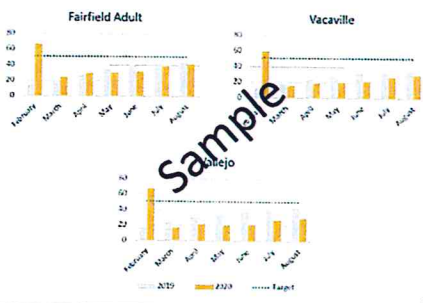
# MONTHLY REPORTING AT FHS CLINICS

QIP Asthma Medication Ratio



- Quality Insight Boards will be placed at all FHS clinics with the "Measure in Spotlight" data. This will officially role out in April 2021.

QIP Diabetes HbA1c Good Control

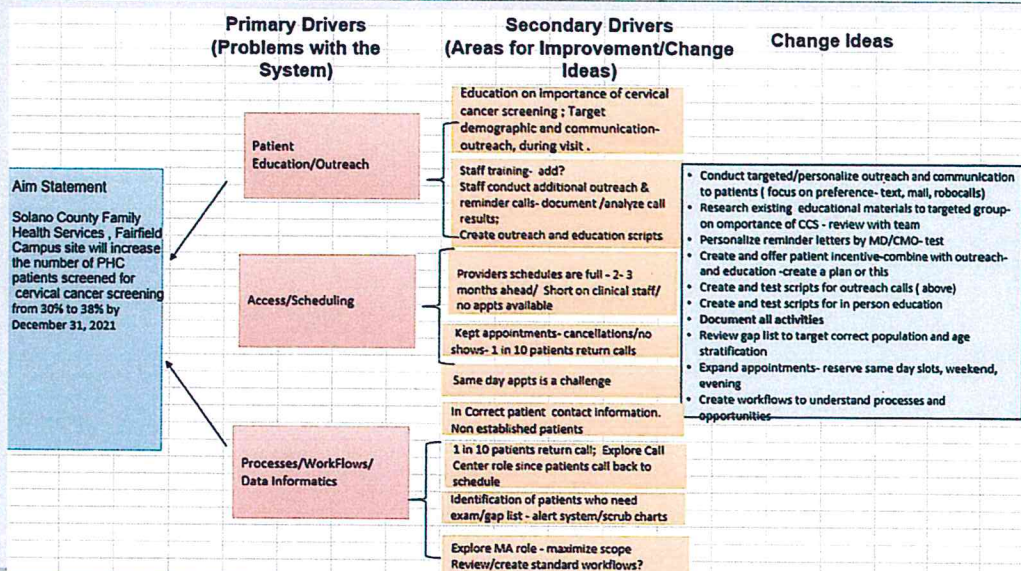




# Cervical Cancer Screening Measure

Measure: Women 24-64 years of age as of December 31, 2021 (DOB between January 1, 1957 and December 31, 1997) who had cervical cytology in the measurement year or the two years prior (January 1, 2019 – December 31, 2021).

Currently, \$20 Walmart gift card incentives are being offered to patients who complete their PAP smear.





**COUNTY OF SOLANO**

**EXPENDITURE AND REVENUE REPORT**

**DEPT: 7580 - FAMILY HEALTH SERVICES**

**MARCH 8, 2021**

|                     |                     | A                                     | B                          | C                 | D                       | E  |
|---------------------|---------------------|---------------------------------------|----------------------------|-------------------|-------------------------|--|
|                     | CATEGORY<br>SUBJECT | Description                           | 20/21<br>Working<br>Budget | 20/21<br>Midyear  | 3/8/2021<br>YTD ACTUALS | % of Actual<br>Spending<br>Against MY (Col<br>D divided by Col<br>C) |
| <b>EXPENDITURES</b> |                     |                                       |                            |                   |                         |  |
| 1                   | <b>1000</b>         | <b>SALARIES AND EMPLOYEE BENEFITS</b> |                            |                   |                         |  |
| 2                   | 0001110             | SALARY/WAGES REGULAR                  | 13,665,162                 | 10,914,369        | 7,161,927               | 66%  |
| 3                   | 0001121             | SALARY/WAGES-EXTRA HELP               | 279,980                    | 107,920           | 70,347                  | 65%  |
| 4                   | 0001131             | SALARY/WAGES OT/CALL-BACK             | 142,090                    | 104,923           | 112,514                 | 107%   |
| 5                   | 0001141             | SALARY/WAGES PREMIUM PAY              | 0                          | 0                 | 0                       | -  |
| 6                   | 0001142             | SALARY/WAGES STANDBY PAY              | 100,000                    | 67,632            | 40,204                  | 59%  |
| 7                   | 0001210             | RETIREMENT-EMPLOYER                   | 3,939,039                  | 2,452,238         | 1,667,447               | 68%  |
| 8                   | 0001211             | PARS RETIREMENT-ER                    | 16,298                     | 0                 | 0                       | -  |
| 9                   | 0001212             | DEFERRED COMP-COUNTY MATCH            | 10,170                     | 11,270            | 7,016                   | 62%  |
| 10                  | 0001213             | OPEB COSTS                            | 295,649                    | 221,952           | 141,755                 | 64%  |
| 11                  | 0001220             | FICA-EMPLOYER                         | 1,047,804                  | 717,661           | 497,323                 | 69%  |
| 12                  | 0001230             | HEALTH INS-EMPLOYER                   | 2,443,636                  | 1,883,203         | 1,133,592               | 60%  |
| 13                  | 0001231             | VISION CARE INSURANCE                 | 28,332                     | 21,028            | 12,712                  | 60%  |
| 14                  | 0001240             | COMPENSATION INSURANCE                | 321,880                    | 321,880           | 321,880                 | 100%   |
| 15                  | 0001241             | LT DISABILITY INSURANCE ER            | 9,796                      | 5,373             | 2,859                   | 53%  |
| 16                  | 0001250             | UNEMPLOYMENT INSURANCE                | 24,089                     | 24,089            | 24,089                  | 100%   |
| 17                  | 0001260             | DENTAL INS-EMPLOYER                   | 171,621                    | 125,793           | 74,404                  | 59%  |
| 18                  | 0001270             | ACCRUED LEAVE CTO PAYOFF              | 70,900                     | 80,114            | 35,818                  | 45%  |
| 19                  | 0001290             | LIFE INSURANCE-EMPLOYER               | 16,372                     | 14,641            | 9,300                   | 64%  |
| 20                  | 0001999             | SALARY SAVINGS                        | (3,110,286)                | 0                 | 0                       | -  |
| 21                  | <b>TOTAL</b>        | <b>SALARIES AND EMPLOYEE BENEFITS</b> | <b>19,472,532</b>          | <b>17,074,086</b> | <b>11,313,188</b>       | <b>66%</b>   |
| 22                  |                     |                                       |                            |                   |                         |  |
| 23                  | <b>2000</b>         | <b>SERVICES AND SUPPLIES</b>          |                            |                   |                         |  |
| 24                  | 0002011             | CLOTHING & PERSONAL SUPPLIES          | 3,120                      | 2,367             | 1,689                   | 71%  |
| 25                  | 0002021             | COMMUNICATION-TELEPHONE SYSTEM        | 93,389                     | 93,506            | 47,282                  | 51%  |
| 26                  | 0002022             | COMMUNICATION-TELEPHONE AMC           | 20,000                     | 19,168            | 752                     | 4%   |
| 27                  | 0002023             | COMMUNICATION-VOICE MAIL              | 12,115                     | 12,129            | 6,328                   | 52%  |
| 28                  | 0002025             | CELLULAR COMMUNICATION SERVICE        | 27,053                     | 15,426            | 7,995                   | 52%  |
| 29                  | 0002026             | CELL PHONE ALLOWANCE                  | 1,200                      | 474               | 296                     | 62%  |
| 30                  | 0002028             | TELEPHONE SERVICES                    | 17,000                     | 17,226            | 9,539                   | 55%  |
| 31                  | 0002035             | HOUSEHOLD EXPENSE                     | 21,000                     | 23,633            | 14,416                  | 61%  |
| 32                  | 0002050             | INSURANCE-RISK MANAGEMENT             | 1,313                      | 1,313             | 1,313                   | 100%   |
| 33                  | 0002051             | LIABILITY INSURANCE                   | 253,170                    | 253,170           | 253,170                 | 100%   |
| 34                  | 0002057             | MALPRACTICE INSURANCE                 | 310,086                    | 310,086           | 0                       | 0%   |
| 35                  | 0002103             | INTERPRETERS                          | 5,092                      | 3,654             | 1,299                   | 36%  |
| 36                  | 0002120             | MAINTENANCE EQUIPMENT                 | 38,216                     | 22,636            | 7,116                   | 31%  |
| 37                  | 0002122             | FUEL & LUBRICANTS                     | 2,920                      | 1,642             | 477                     | 29%  |
| 38                  | 0002140             | MAINTENANCE-BLDGS & IMPROVE           | 0                          | 8,477             | 167                     | 2%   |
| 39                  | 0002151             | DRUGS & PHARMACEUTICAL SUPP           | 330,000                    | 255,530           | 167,783                 | 66%  |
| 40                  | 0002153             | MEDICAL/DENTAL SUPPLIES               | 382,935                    | 345,475           | 199,109                 | 58%  |

| COUNTY OF SOLANO                    |                     |                                |                            |                  |                         |  |
|-------------------------------------|---------------------|--------------------------------|----------------------------|------------------|-------------------------|--|
| EXPENDITURE AND REVENUE REPORT      |                     |                                |                            |                  |                         |  |
| DEPT: 7580 - FAMILY HEALTH SERVICES |                     |                                |                            |                  |                         |  |
| MARCH 8, 2021                       |                     |                                |                            |                  |                         |  |
|                                     |                     | A                              | B                          | C                | D                       | E  |
|                                     | CATEGORY<br>SUBJECT | Description                    | 20/21<br>Working<br>Budget | 20/21<br>Midyear | 3/8/2021<br>YTD ACTUALS | % of Actual<br>Spending<br>Against MY (Col<br>D divided by Col<br>C) |
| 41                                  | 0002170             | MEMBERSHIPS                    | 15,655                     | 4,532            | 1,505                   | 33%  |
| 42                                  | 0002171             | PROFESSIONAL LICENSES & CERT   | 16,152                     | 13,011           | 6,403                   | 49%  |
| 43                                  | 0002176             | FEES AND PERMITS               | 3,366                      | 2,240            | 1,749                   | 78%  |
| 44                                  | 0002178             | CASH SHORTAGE                  | 0                          | 0                | (24)                    | -  |
| 45                                  | 0002180             | BOOKS & SUBSCRIPTIONS          | 10,000                     | 2,000            | 1,236                   | 62%  |
| 46                                  | 0002200             | OFFICE EXPENSE                 | 72,000                     | 56,568           | 33,486                  | 59%  |
| 47                                  | 0002201             | EQUIPMENT UNDER \$1,500        | 19,977                     | 9,989            | 2,250                   | 23%  |
| 48                                  | 0002202             | CONT ASSETS COMPUTER RELATED   | 198,900                    | 92,373           | 18,235                  | 20%  |
| 49                                  | 0002203             | COMPUTER COMPONENTS <\$1,500   | 10,500                     | 6,146            | 1,422                   | 23%  |
| 50                                  | 0002204             | COMPUTER RELATED ITEMS:<\$500  | 3,000                      | 2,569            | 1,649                   | 64%  |
| 51                                  | 0002205             | POSTAGE                        | 0                          | 55               | 55                      | 100%   |
| 52                                  | 0002206             | CONT ASSET-NON COMP RELATED    | 28,000                     | 36,490           | 32,362                  | 89%  |
| 53                                  | 0002207             | ERGONOMIC UNDER \$1500         | 32,928                     | 16,099           | 11,852                  | 74%  |
| 54                                  | 0002215             | MANAGED PRINT COST PER COPY    | 16,388                     | 16,451           | 8,338                   | 51%  |
| 55                                  | 0002216             | MAINTENANCE/SERVICE CONTRACTS  | 12,000                     | 6,564            | 6,560                   | 100%   |
| 56                                  | 0002221             | RECORDS STORAGE                | 4,558                      | 5,662            | 1,949                   | 34%  |
| 57                                  | 0002226             | MEDICAL/DENTAL SERVICE         | 212,550                    | 196,391          | 130,008                 | 66%  |
| 58                                  | 0002245             | CONTRACTED SERVICES            | 321,000                    | 288,000          | 182,862                 | 63%  |
| 59                                  | 0002250             | OTHER PROFESSIONAL SERVICES    | 30,050                     | 53,543           | 8,964                   | 17%  |
| 60                                  | 0002255             | CREDIT CARD PROCESSING FEES    | 2,850                      | 1,278            | 1,023                   | 80%  |
| 61                                  | 0002260             | DATA PROCESSING SERVICES       | 13,000                     | 2,250            | 2,250                   | 100%   |
| 62                                  | 0002261             | SOFTWARE MAINTENANCE & SUPPORT | 574,025                    | 331,258          | 209,470                 | 63%  |
| 63                                  | 0002263             | H&SS DOIT TIME STUDY COSTS     | 839,713                    | 530,508          | 246,579                 | 46%  |
| 64                                  | 0002264             | HSS CDP COSTS                  | 348,285                    | 348,285          | 232,190                 | 67%  |
| 65                                  | 0002266             | CENTRAL DATA PROCESSING SVCE   | 816,449                    | 766,982          | 494,832                 | 65%  |
| 66                                  | 0002270             | SOFTWARE                       | 23,000                     | 0                | 0                       | 0%   |
| 67                                  | 0002271             | SOFTWARE RENTAL / SUBSCRIPTION | 34,800                     | 31,750           | 24,750                  | 78%  |
| 68                                  | 0002280             | PUBLICATIONS AND LEGAL NOTICES | 3,570                      | 0                | 0                       | 0%   |
| 69                                  | 0002281             | ADVERTISING/MARKETING          | 7,500                      | 7,500            | 0                       | 0%   |
| 70                                  | 0002285             | RENTS & LEASES - EQUIPMENT     | 16,123                     | 14,690           | 7,420                   | 51%  |
| 71                                  | 0002295             | RENTS & LEASES-BUILDINGS/IMPR  | 6,000                      | 6,000            | 1,200                   | 20%  |
| 72                                  | 0002310             | EDUCATION & TRAINING           | 22,600                     | 4,400            | 499                     | 11%  |
| 73                                  | 0002312             | SPECIAL DEPARTMENTAL EXPENSE   | 382,230                    | 16,427           | 10,753                  | 65%  |
| 74                                  | 0002335             | TRAVEL EXPENSE                 | 15,080                     | 5,023            | 55                      | 1%   |
| 75                                  | 0002336             | TRAVEL OUT-OF-STATE            | 8,352                      | 0                | 0                       | 0%   |
| 76                                  | 0002337             | MEALS/REFRESHMENTS             | 4,000                      | 100              | 97                      | 97%  |
| 77                                  | 0002338             | EMPLOYEE RECOGNITION           | 4,700                      | 0                | 0                       | 0%   |
| 78                                  | 0002345             | MOVING/FREIGHT/TOWING          | 10,000                     | 0                | 0                       | 0%   |
| 79                                  | 0002350             | COUNTY GARAGE SERVICE          | 23,880                     | 12,598           | 10,742                  | 85%  |
| 80                                  | 0002355             | PERSONAL MILEAGE               | 28,050                     | 17,823           | 2,728                   | 15%  |
| 81                                  | 0002360             | UTILITIES                      | 156,590                    | 164,240          | 94,614                  | 58%  |
| 82                                  | 0002361             | WATER                          | 20,595                     | 25,719           | 15,827                  | 62%  |
| 83                                  | <b>TOTAL</b>        | <b>SERVICES AND SUPPLIES</b>   | <b>5,887,025</b>           | <b>4,481,426</b> | <b>2,524,620</b>        | <b>56%</b>   |



| COUNTY OF SOLANO                    |                     |                                |                            |                   |                         |  |
|-------------------------------------|---------------------|--------------------------------|----------------------------|-------------------|-------------------------|--|
| EXPENDITURE AND REVENUE REPORT      |                     |                                |                            |                   |                         |  |
| DEPT: 7580 - FAMILY HEALTH SERVICES |                     |                                |                            |                   |                         |  |
| MARCH 8, 2021                       |                     |                                |                            |                   |                         |  |
|                                     |                     | A                              | B                          | C                 | D                       | E  |
|                                     | CATEGORY<br>SUBJECT | Description                    | 20/21<br>Working<br>Budget | 20/21<br>Midyear  | 3/8/2021<br>YTD ACTUALS | % of Actual<br>Spending<br>Against MY (Col<br>D divided by Col<br>C) |
| 84                                  |                     |                                |                            |                   |                         |  |
| 85                                  | <b>3000</b>         | <b>OTHER CHARGES</b>           |                            |                   |                         |  |
| 86                                  | 0003121             | INDIGENT CARE                  | 4,350                      | 14,478            | 7,689                   | 53%  |
| 87                                  | 0003153             | CONTRACTED DIRECT SERVICES     | 848,500                    | 443,885           | 235,586                 | 53%  |
| 88                                  | 0003158             | FOOD FOR INDIGENT CLIENS       | 150                        | 0                 | 0                       | -  |
| 89                                  | 0003160             | TRANSPORTATION FOR CLIENTS     | 50,600                     | 1,000             | 33                      | 3%   |
| 90                                  | 0003690             | INTERFUND SERVICES USED-COUNTY | 5,965                      | 6,975             | 0                       | 0%   |
| 91                                  | 0003691             | INTERFUND SVCES-ACCTG & AUDIT  | 72,080                     | 72,080            | 0                       | 0%   |
| 92                                  | 0003694             | INTERFUND SVCES-PROFESSIONAL   | 549,360                    | 549,890           | 138,601                 | 25%  |
| 93                                  | 0003695             | INTERFUND SVCES-MNT MATERIALS  | 8,130                      | 8,130             | 80                      | 1%   |
| 94                                  | 0003696             | INTERFUND SVCES-SMALL PROJECTS | 4,500                      | 8,252             | 9,066                   | 110%   |
| 95                                  | 0003697             | INTERFUND SVCES-POSTAGE        | 29,120                     | 24,981            | 19,122                  | 77%  |
| 96                                  | 0003698             | INTERFUND SVCES-MNT LABOR      | 7,741                      | 5,658             | 2,858                   | 51%  |
| 97                                  | 0003701             | CONTRIB - NON COUNTY AGENCIES  | 23,024                     | 0                 | 0                       | -  |
| 98                                  | 0003710             | COUNTYWIDE ADMIN OVERHEAD      | 1,440,910                  | 1,440,910         | 1,440,910               | 100%   |
| 99                                  | 0003712             | CAC BUILDING CHARGES           | 339                        | 339               | 339                     | 100%   |
| 100                                 | <b>TOTAL</b>        | <b>OTHER CHARGES</b>           | <b>3,044,769</b>           | <b>2,576,578</b>  | <b>1,854,285</b>        | <b>72%</b>   |
| 101                                 |                     |                                |                            |                   |                         |  |
| 102                                 | <b>4000</b>         | <b>FIXED ASSETS</b>            |                            |                   |                         |  |
| 103                                 | 0004303             | EQUIPMENT                      | 0                          | 32,529            | 0                       | 0%   |
| 104                                 | 0004304             | COMPUTER EQUIPMENT             | 19,000                     | 0                 | 0                       | 0%   |
| 105                                 | <b>TOTAL</b>        | <b>FIXED ASSETS</b>            | <b>19,000</b>              | <b>32,529</b>     | <b>0</b>                | <b>0%</b>  |
| 106                                 |                     |                                |                            |                   |                         |  |
| 107                                 | <b>5000</b>         | <b>OTHER FINANCING USES</b>    |                            |                   |                         |  |
| 108                                 | 0005040             | TRANS OUT-POBs                 | 231,502                    | 174,229           | 111,397                 | 64%  |
| 109                                 | <b>TOTAL</b>        | <b>OTHER FINANCING USES</b>    | <b>231,502</b>             | <b>174,229</b>    | <b>111,397</b>          | <b>64%</b>   |
| 110                                 |                     |                                |                            |                   |                         |  |
| 111                                 | <b>7000</b>         | <b>INTRA FUND TRANSFERS</b>    |                            |                   |                         |  |
| 112                                 | 0007010             | INTRA-FUND TRANSFER            | 2,666,669                  | 2,541,667         | 804,629                 | 32%  |
| 113                                 | 0007023             | INTRAFUND SVCES-PERSONNEL      | (742,252)                  | (315,890)         | (264,386)               | 84%  |
| 114                                 | 0007024             | INTRAFUND SVCES-PROFESSIONAL   | 3,500                      | 250               | 105                     | 42%  |
| 115                                 | <b>TOTAL</b>        | <b>INTRA FUND TRANSFERS</b>    | <b>1,927,917</b>           | <b>2,226,027</b>  | <b>540,348</b>          | <b>24%</b>   |
| 116                                 |                     |                                |                            |                   |                         |  |
| 117                                 |                     | <b>TOTAL EXPENDITURES</b>      | <b>30,582,745</b>          | <b>26,564,875</b> | <b>16,343,838</b>       | <b>62%</b>   |
| 118                                 |                     |                                |                            |                   |                         |  |



| COUNTY OF SOLANO                    |   |                                   |                            |                   |                         |  |
|-------------------------------------|---|-----------------------------------|----------------------------|-------------------|-------------------------|--|
| EXPENDITURE AND REVENUE REPORT      |   |                                   |                            |                   |                         |  |
| DEPT: 7580 - FAMILY HEALTH SERVICES |   |                                   |                            |                   |                         |  |
| MARCH 8, 2021                       |   |                                   |                            |                   |                         |  |
|                                     |   | A                                 | B                          | C                 | D                       | E  |
|                                     | CATEGORY<br>SUBJECT                         | Description                       | 20/21<br>Working<br>Budget | 20/21<br>Midyear  | 3/8/2021<br>YTD ACTUALS | % of Actual<br>Spending<br>Against MY (Col<br>D divided by Col<br>C) |
| 119                                 |   |                                   |                            |                   |                         |  |
| 120                                 | <b>REVENUES</b>                             |                                   |                            |                   |                         |  |
| 121                                 |   |                                   |                            |                   |                         |  |
| 122                                 | 0009502                                     | FEDERAL CARES ACT REVENUE         | 716,152                    | 632,468           | 648,811                 | 103%   |
| 123                                 | 0009567                                     | COVID-19 FEDERAL DIRECT           | 1,668,597                  | 1,431,149         | 1,107,937               | 77%  |
| 124                                 | 0009572                                     | FEDERAL AID                       | 1,934,195                  | 1,967,999         | 1,012,132               | 51%  |
| 125                                 | 0009591                                     | GRANT REVENUE                     | 64,935                     | 47,503            | 47,503                  | 100%   |
| 126                                 | 0009596                                     | PRIOR YEAR REV-FEDERAL            | 0                          | 0                 | 0                       | 0%   |
| 127                                 | <b>TOTAL</b>                                | <b>INTERGOVERNMENTAL REVENUES</b> | <b>4,383,879</b>           | <b>4,079,119</b>  | <b>2,816,383</b>        | <b>69%</b>   |
| 128                                 |   |                                   |                            |                   |                         |  |
| 129                                 | <b>9600</b>                                 | <b>CHARGES FOR SERVICES</b>       |                            |                   |                         |  |
| 130                                 | 0009603                                     | PHOTO/MICROFICHE COPIES           | 11,498                     | 2,460             | 1,451                   | 59%  |
| 131                                 | 0009643                                     | PRIVATE PAY PATIENT               | 232,208                    | 140,568           | 114,488                 | 81%  |
| 132                                 | 0009657                                     | INSURANCE PAYMENTS                | 52,790                     | 24,907            | 15,793                  | 63%  |
| 133                                 | 0009661                                     | MEDI-CAL SERVICES                 | 17,870,239                 | 12,447,123        | 7,263,947               | 58%  |
| 134                                 | 0009662                                     | MEDICARE SERVICES                 | 186,117                    | 110,825           | 428,222                 | 386%   |
| 135                                 | 0009663                                     | PRIOR YEAR REV-OTHER CHARGES      | 0                          | 0                 | 0                       | 0%   |
| 136                                 | 0009667                                     | CMSP SERVICES                     | 6,671                      | 326               | 616                     | 189%   |
| 137                                 | 0009670                                     | MANAGED CARE SERVICES             | 4,050,768                  | 4,390,559         | 2,963,258               | 67%  |
| 138                                 | <b>TOTAL</b>                                | <b>CHARGES FOR SERVICES</b>       | <b>22,410,291</b>          | <b>17,116,768</b> | <b>10,787,776</b>       | <b>63%</b>   |
| 139                                 |   |                                   |                            |                   |                         |  |
| 140                                 | <b>9700</b>                                 | <b>MISC REVENUES</b>              |                            |                   |                         |  |
| 141                                 | 0009702                                     | CASH OVERAGE                      | 0                          | 0                 | 0                       | 0%   |
| 142                                 | 0009703                                     | OTHER REVENUE                     | 976,498                    | 1,066,826         | 297,476                 | 28%  |
| 143                                 | 0009705                                     | INSURANCE PROCEEDS                | 0                          | 0                 | 0                       | 0%   |
| 144                                 | <b>TOTAL</b>                                | <b>MISC REVENUES</b>              | <b>976,498</b>             | <b>1,066,826</b>  | <b>297,476</b>          | <b>28%</b>   |
| 145                                 |   |                                   |                            |                   |                         |  |
| 146                                 |   | <b>TOTAL REVENUES</b>             | <b>27,770,668</b>          | <b>22,262,713</b> | <b>13,901,634</b>       | <b>62%</b>   |
| 147                                 |   |                                   |                            |                   |                         |  |
| 148                                 | <b>TOTAL EXPENDITURES VS TOTAL REVENUES</b> |                                   |                            |                   |                         |  |
| 149                                 |   |                                   |                            |                   |                         |  |
| 150                                 |   |                                   | 20/21<br>Working<br>Budget | 20/21<br>Midyear  | 3/8/2021<br>YTD ACTUALS |  |
| 151                                 |   | <b>TOTAL EXPENDITURES</b>         | 30,582,745                 | 26,564,875        | 16,343,838              |  |
| 152                                 |   | <b>TOTAL REVENUES</b>             | 27,770,668                 | 22,262,713        | 13,901,634              |  |
| 153                                 |   |                                   |                            |                   |                         |  |
| 154                                 |   | <b>DEFICIT</b>                    | <b>2,812,077</b>           | <b>4,302,162</b>  | <b>2,442,203</b>        |  |
| 155                                 |   |                                   |                            |                   |                         |  |
| 156                                 | <b>USE OF 1991 REALIGNMENT</b>              |                                   |                            |                   |                         |  |
| 157                                 |   |                                   |                            |                   |                         |  |
| 158                                 | 0009519                                     | STATE VLF 1991 REALIGNMNT - PH    | 2,810,812                  | 4,300,897         | 1,543,468               |  |
|                                     |   |                                   |                            |                   |                         |  |

| 1  | A   | B                              | C                     | D                      | G                           | I                              | O         | P   |
|----|---|--------------------------------|-----------------------|------------------------|-----------------------------|--------------------------------|-----------|---|
| 2  | COUNTY OF SOLANO                            |                                |                       |                        |                             |                                |           |   |
| 3  | REQUESTED: DEPT 7580-FAMILY HEALTH SERVICES |                                |                       |                        |                             |                                |           |   |
| 4  | FOR THE FISCAL YEAR 21/22                   |                                |                       |                        |                             |                                |           |   |
| 5  | CATEGORY<br>Subobject                       | Description                    | PRIOR YEAR<br>ACTUALS | 2021 ADOPTED<br>BUDGET | 2022<br>REQUESTED<br>BUDGET | CHANGE<br>BETWEEN<br>RQ and AD | INC/(DEC) | (Increase/Decrease =>5% and =>\$25K) AND vs RQ                |
| 6  | EXPENDITURES                                |                                |                       |                        |                             |                                |           |   |
| 7  | 1000  | SALARIES AND EMPLOYEE BENEFITS |                       |                        |                             |                                |           |   |
| 8  | 0001110                                     | SALARY/WAGES REGULAR           | 12,246,667            | 13,842,607             | 14,158,090                  | 315,483                        | 2%        |   |
| 9  | 0001121                                     | SALARY/WAGES-EXTRA HELP        | 154,749               | 279,980                | 328,988                     | 49,008                         | 18%       |   |
| 10 | 0001131                                     | SALARY/WAGES OT/CALL-BACK      | 16,390                | 142,090                | 46,250                      | (95,840)                       | -67%      |   |
| 11 | 0001141                                     | SALARY/WAGES PREMIUM PAY       | 74                    | 0                      | 0                           | 0                              | 0%        |   |
| 12 | 0001142                                     | SALARY/WAGES STANDBY PAY       | 65,871                | 100,000                | 63,500                      | (36,500)                       | -37%      |   |
| 13 | 0001210                                     | RETIREMENT-EMPLOYER            | 2,769,223             | 3,939,039              | 3,951,769                   | 12,730                         | 0%        |   |
| 14 | 0001211                                     | PARS RETIREMENT-ER             | 0                     | 16,298                 | 12,207                      | (4,091)                        | -25%      |   |
| 15 | 0001212                                     | DEFERRED COMP-COUNTY MATCH     | 11,094                | 10,170                 | 10,530                      | 360                            | 4%        |   |
| 16 | 0001213                                     | OPEB COSTS                     | 237,982               | 295,649                | 283,166                     | (12,483)                       | -4%       |   |
| 17 | 0001220                                     | FICA-EMPLOYER                  | 893,384               | 1,047,804              | 997,073                     | (50,731)                       | -5%       |   |
| 18 | 0001230                                     | HEALTH INS-EMPLOYER            | 2,013,485             | 2,443,636              | 2,382,030                   | (61,606)                       | -3%       |   |
| 19 | 0001231                                     | VISION CARE INSURANCE          | 23,294                | 28,332                 | 25,295                      | (3,037)                        | -11%      |   |
| 20 | 0001240                                     | COMPENSATION INSURANCE         | 399,764               | 321,880                | 395,921                     | 74,041                         | 23%       | Unfavorable variance of \$74,041. Per CAO Budget Instructions |

|    | A   | B                              | C                     | D                      | G                           | I                              | O         | P   |
|----|---|--------------------------------|-----------------------|------------------------|-----------------------------|--------------------------------|-----------|---|
| 1  | COUNTY OF SOLANO                            |                                |                       |                        |                             |                                |           |   |
| 2  | REQUESTED: DEPT 7580-FAMILY HEALTH SERVICES |                                |                       |                        |                             |                                |           |   |
| 3  | FOR THE FISCAL YEAR 21/22                   |                                |                       |                        |                             |                                |           |   |
| 4  |   |                                |                       |                        |                             |                                |           |   |
| 5  | CATEGORY<br>Subobject                       | Description                    | PRIOR YEAR<br>ACTUALS | 2021 ADOPTED<br>BUDGET | 2022<br>REQUESTED<br>BUDGET | CHANGE<br>BETWEEN<br>RQ and AD | INC/(DEC) | (Increase/Decrease =>5% and =>\$25K) AND vs RQ  |
| 21 | 0001241                                     | LT DISABILITY INSURANCE ER     | 5,915                 | 9,796                  | 8,656                       | (1,140)                        | -12%      |   |
| 22 | 0001250                                     | UNEMPLOYMENT INSURANCE         | 22,033                | 24,089                 | 46,818                      | 22,729                         | 94%       | Unfavorable variance of \$22,092. Per FY21/22 Salary Projection.  |
| 23 | 0001260                                     | DENTAL INS-EMPLOYER            | 125,007               | 171,621                | 159,726                     | (11,895)                       | -7%       |   |
| 24 | 0001270                                     | ACCRUED LEAVE CTO PAYOFF       | 65,843                | 70,900                 | 80,114                      | 9,214                          | 13%       |   |
| 25 | 0001290                                     | LIFE INSURANCE-EMPLOYER        | 14,700                | 16,372                 | 19,256                      | 2,884                          | 18%       |   |
| 26 | 0001999                                     | SALARY SAVINGS                 | 0                     | (3,110,266)            | (2,923,263)                 | 187,023                        | -6%       | Refer to Exh A  |
| 27 | TOTAL                                       | SALARIES AND EMPLOYEE BENEFITS | 19,065,474            | 19,649,977             | 19,739,854                  | 396,149                        | 2%        | Decrease in FTE from 170.15 to 153.9 but offset by COLAS, merit, longevity, additional pay, provider equity increases through out the department compared to FY20/21. Also, salary differential between Chief Med. Director and Dep Director H&SS-Med Svcs Off position, placeholder of estimated adjustments at 306k for Part-time salaries/benefits, rate increases and continuing education. |
| 28 |   |                                |                       |                        |                             |                                |           |   |
| 29 | 2000  | SERVICES AND SUPPLIES          |                       |                        |                             |                                |           |   |
| 30 | 0002011                                     | CLOTHING & PERSONAL SUPPLIES   | 0                     | 3,120                  | 0                           | (3,120)                        | -100%     |   |
| 31 | 0002021                                     | COMMUNICATION-TELEPHONE SYSTEM | 71,743                | 93,389                 | 116,529                     | 23,140                         | 25%       | Per CAO Budget Instructions.  |
| 32 | 0002022                                     | COMMUNICATION-TELEPHONE AMC    | 21,660                | 20,000                 | 19,168                      | (832)                          | -4%       |   |



|    | A   | B                              | C                     | D                      | G                           | I                              | O         | P  |
|----|---|--------------------------------|-----------------------|------------------------|-----------------------------|--------------------------------|-----------|--|
| 1  | COUNTY OF SOLANO                            |                                |                       |                        |                             |                                |           |  |
| 2  | REQUESTED: DEPT 7580-FAMILY HEALTH SERVICES |                                |                       |                        |                             |                                |           |  |
| 3  | FOR THE FISCAL YEAR 21/22                   |                                |                       |                        |                             |                                |           |  |
| 4  |   |                                |                       |                        |                             |                                |           |  |
| 5  | CATEGORY<br>Subobject                       | Description                    | PRIOR YEAR<br>ACTUALS | 2021 ADOPTED<br>BUDGET | 2022<br>REQUESTED<br>BUDGET | CHANGE<br>BETWEEN<br>RQ and AD | INC/(DEC) | (Increase/Decrease =>5% and =>\$25K) AND vs RQ   |
| 33 | 0002023                                     | COMMUNICATION-VOICE MAIL       | 7,285                 | 12,115                 | 0                           | (12,115)                       | -100%     |  |
| 34 | 0002025                                     | CELLULAR COMMUNICATION SERVICE | 16,136                | 27,053                 | 15,660                      | (11,393)                       | -42%      |  |
| 35 | 0002026                                     | CELL PHONE ALLOWANCE           | 549                   | 1,200                  | 480                         | (720)                          | -60%      |  |
| 36 | 0002028                                     | TELEPHONE SERVICES             | 15,889                | 17,000                 | 17,000                      | 0                              | 0%        |  |
| 37 | 0002035                                     | HOUSEHOLD EXPENSE              | 21,807                | 21,000                 | 24,633                      | 3,633                          | 17%       |  |
| 38 | 0002050                                     | INSURANCE-RISK MANAGEMENT      | 1,193                 | 1,313                  | 1,544                       | 231                            | 18%       |  |
| 39 | 0002051                                     | LIABILITY INSURANCE            | 277,008               | 253,170                | 254,842                     | 1,672                          | 1%        |  |
| 40 | 0002057                                     | MALPRACTICE INSURANCE          | 247,789               | 310,086                | 357,058                     | 46,972                         | 15%       | CAO Budget Instructions; Per HR, FHS' share is 72.492% of total allocated for the department.  |
| 41 | 0002103                                     | INTERPRETERS                   | 3,774                 | 5,092                  | 3,654                       | (1,438)                        | -28%      |  |
| 42 | 0002120                                     | MAINTENANCE EQUIPMENT          | 15,287                | 38,216                 | 26,497                      | (11,719)                       | -31%      |  |
| 43 | 0002122                                     | FUEL & LUBRICANTS              | 4,315                 | 2,920                  | 1,643                       | (1,277)                        | -44%      |  |
| 44 | 0002140                                     | MAINTENANCE-BLDGS & IMPROVE    | 1,500                 | 0                      | 20,000                      | 20,000                         | 0%        | Carpet replacement in Dental FF - Placeholder  |
| 45 | 0002151                                     | DRUGS & PHARMACEUTICAL SUPP    | 239,782               | 330,000                | 433,180                     | 103,180                        | 31%       | Unfavorable variance due to price increases on drugs and pharmaceuticals                       |
| 46 | 0002153                                     | MEDICAL/DENTAL SUPPLIES        | 309,257               | 382,935                | 411,530                     | 28,595                         | 7%        | Unfavorable variance due price increases on various medical supplies and increased PPE orders. |

| 1  | A   | B                             | C                  | D                   | G                     | I                        | O         | P   |
|----|---|-------------------------------|--------------------|---------------------|-----------------------|--------------------------|-----------|---|
| 2  | COUNTY OF SOLANO                            |                               |                    |                     |                       |                          |           |   |
| 3  | REQUESTED: DEPT 7580-FAMILY HEALTH SERVICES |                               |                    |                     |                       |                          |           |   |
| 4  | FOR THE FISCAL YEAR 21/22                   |                               |                    |                     |                       |                          |           |   |
| 5  | CATEGORY Subobject                          | Description                   | PRIOR YEAR ACTUALS | 2021 ADOPTED BUDGET | 2022 REQUESTED BUDGET | CHANGE BETWEEN RQ and AD | INC/(DEC) | (Increase/Decrease =>5% and =>\$25K) AND vs RQ  |
| 47 | 0002170                                     | MEMBERSHIPS                   | 4,532              | 15,655              | 14,260                | (1,395)                  | -9%       |   |
| 48 | 0002171                                     | PROFESSIONAL LICENSES & CERT  | 11,681             | 16,152              | 13,303                | (2,849)                  | -18%      |   |
| 49 | 0002176                                     | FEES AND PERMITS              | 3,375              | 3,366               | 10,965                | 7,599                    | 226%      | Unfavorable variance due to x-ray machines permit fees.   |
| 50 | 0002180                                     | BOOKS & SUBSCRIPTIONS         | 5,136              | 10,000              | 10,000                | 0                        | 0%        |   |
| 51 | 0002200                                     | OFFICE EXPENSE                | 56,568             | 72,000              | 59,930                | (12,070)                 | -17%      |   |
| 52 | 0002201                                     | EQUIPMENT UNDER \$1,500       | 2,751              | 19,500              | 15,220                | (4,280)                  | -22%      |   |
| 53 | 0002202                                     | CONT ASSETS COMPUTER RELATED  | 18,216             | 198,900             | 130,700               | (68,200)                 | -34%      | Favorable variance of \$68,200 based on lower number of PCs due for refresh in FY21/22 (lower by 84 PCs). |
| 54 | 0002203                                     | COMPUTER COMPONENTS <\$1,500  | 28,114             | 10,500              | 8,500                 | (2,000)                  | -19%      |   |
| 55 | 0002204                                     | COMPUTER RELATED ITEMS:<\$500 | 9,290              | 3,000               | 3,500                 | 500                      | 17%       |   |
| 56 | 0002205                                     | POSTAGE                       | 0                  | 0                   | 55                    | 55                       | 0%        |   |
| 57 | 0002206                                     | CONT ASSET-NON COMP RELATED   | 26,127             | 28,000              | 18,000                | (10,000)                 | -36%      | Please refer to Expenditure Detail Schedule - Exh B   |
| 58 | 0002207                                     | ERGONOMIC UNDER \$1500        | 9,875              | 32,140              | 25,206                | (6,934)                  | -22%      |   |
| 59 | 0002215                                     | MANAGED PRINT COST PER COPY   | 13,358             | 16,388              | 14,387                | (2,001)                  | -12%      |   |
| 60 | 0002216                                     | MAINTENANCE/SERVICE CONTRACTS | 971                | 12,000              | 15,500                | 3,500                    | 29%       |   |

|    | A   | B                              | C                     | D                      | G                           | I                              | O         | P  |
|----|---|--------------------------------|-----------------------|------------------------|-----------------------------|--------------------------------|-----------|--|
| 1  | COUNTY OF SOLANO                            |                                |                       |                        |                             |                                |           |  |
| 2  | REQUESTED: DEPT 7580-FAMILY HEALTH SERVICES |                                |                       |                        |                             |                                |           |  |
| 3  | FOR THE FISCAL YEAR 21/22                   |                                |                       |                        |                             |                                |           |  |
| 4  |   |                                |                       |                        |                             |                                |           |  |
| 5  | CATEGORY<br>Subobject                       | Description                    | PRIOR YEAR<br>ACTUALS | 2021 ADOPTED<br>BUDGET | 2022<br>REQUESTED<br>BUDGET | CHANGE<br>BETWEEN<br>RQ and AD | INC/(DEC) | (Increase/Decrease =>5% and =>\$25K) AND vs RQ   |
| 61 | 0002221                                     | RECORDS STORAGE                | 5,404                 | 4,558                  | 4,558                       | 0                              | 0%        |  |
| 62 | 0002226                                     | MEDICAL/DENTAL SERVICE         | 225,903               | 212,550                | 233,350                     | 20,800                         | 10%       | Unfavorable variance of \$20,800 compared to FY20/21 due to the projected increase of Quest payment for lab services for patients (uninsured and or when the payer does not cover the lab services). |
| 63 | 0002245                                     | CONTRACTED SERVICES            | 415,293               | 321,000                | 279,000                     | (42,000)                       | -13%      | Please refer to Expenditure Detail Schedule - Exh B  |
| 64 | 0002250                                     | OTHER PROFESSIONAL SERVICES    | 14,418                | 30,050                 | 32,750                      | 2,700                          | 9%        |  |
| 65 | 0002255                                     | CREDIT CARD PROCESSING FEES    | 1,900                 | 2,850                  | 2,450                       | (400)                          | -14%      |  |
| 66 | 0002260                                     | DATA PROCESSING SERVICES       | 11,175                | 13,000                 | 2,450                       | (10,550)                       | -81%      |  |
| 67 | 0002261                                     | SOFTWARE MAINTENANCE & SUPPORT | 299,262               | 574,025                | 480,177                     | (93,848)                       | -16%      | Please refer to Expenditure Detail Schedule - Exh B  |
| 68 | 0002263                                     | H&SS DOIT TIME STUDY COSTS     | 634,485               | 839,713                | 600,081                     | (239,632)                      | -28%      | Per CAO Budget Instructions  |
| 69 | 0002264                                     | HSS CDP COSTS                  | 302,338               | 348,285                | 336,326                     | (11,959)                       | -3%       |  |
| 70 | 0002266                                     | CENTRAL DATA PROCESSING SVCE   | 735,323               | 816,449                | 822,832                     | 6,383                          | 1%        |  |
| 71 | 0002270                                     | SOFTWARE                       | 4,592                 | 23,000                 | 5,000                       | (18,000)                       | -78%      |  |
| 72 | 0002271                                     | SOFTWARE RENTAL / SUBSCRIPTION | 8,544                 | 34,800                 | 29,971                      | (4,829)                        | -14%      |  |
| 73 | 0002280                                     | PUBLICATIONS AND LEGAL NOTICES | 0                     | 3,570                  | 935                         | (2,635)                        | -74%      |  |
| 74 | 0002281                                     | ADVERTISING/MARKETING          | 0                     | 7,500                  | 7,500                       | 0                              | 0%        |  |



|    | A   | B                             | C                     | D                      | G                           | I                              | O         | P   |
|----|---|-------------------------------|-----------------------|------------------------|-----------------------------|--------------------------------|-----------|---|
| 1  | COUNTY OF SOLANO                            |                               |                       |                        |                             |                                |           |   |
| 2  | REQUESTED: DEPT 7580-FAMILY HEALTH SERVICES |                               |                       |                        |                             |                                |           |   |
| 3  | FOR THE FISCAL YEAR 21/22                   |                               |                       |                        |                             |                                |           |   |
| 4  |   |                               |                       |                        |                             |                                |           |   |
| 5  | CATEGORY<br>Subobject                       | Description                   | PRIOR YEAR<br>ACTUALS | 2021 ADOPTED<br>BUDGET | 2022<br>REQUESTED<br>BUDGET | CHANGE<br>BETWEEN<br>RQ and AD | INC/(DEC) | (Increase/Decrease =>5% and =>\$25K) AND vs RQ      |
| 75 | 0002285                                     | RENTS & LEASES - EQUIPMENT    | 13,306                | 16,123                 | 28,600                      | 12,477                         | 77%       |   |
| 76 | 0002295                                     | RENTS & LEASES-BUILDINGS/IMPR | 6,200                 | 6,000                  | 6,000                       | 0                              | 0%        |   |
| 77 | 0002310                                     | EDUCATION & TRAINING          | 20,418                | 22,600                 | 20,725                      | (1,875)                        | -8%       |   |
| 78 | 0002312                                     | SPECIAL DEPARTMENTAL EXPENSE  | 22,582                | 382,230                | 73,964                      | (308,266)                      | -81%      | Please refer to Expenditure Detail Schedule - Exh B |
| 79 | 0002335                                     | TRAVEL EXPENSE                | 16,093                | 15,080                 | 7,789                       | (7,291)                        | -48%      |   |
| 80 | 0002336                                     | TRAVEL OUT-OF-STATE           | 0                     | 8,352                  | 4,288                       | (4,064)                        | -49%      |   |
| 81 | 0002337                                     | MEALS/REFRESHMENTS            | 5,746                 | 4,000                  | 3,000                       | (1,000)                        | -25%      |   |
| 82 | 0002338                                     | EMPLOYEE RECOGNITION          | 1,000                 | 4,700                  | 1,000                       | (3,700)                        | -79%      |   |
| 83 | 0002345                                     | MOVING/FREIGHT/TOWING         | 3,000                 | 10,000                 | 500                         | (9,500)                        | -95%      |   |
| 84 | 0002350                                     | COUNTY GARAGE SERVICE         | 16,143                | 23,880                 | 19,027                      | (4,853)                        | -20%      |   |
| 85 | 0002355                                     | PERSONAL MILEAGE              | 17,961                | 28,050                 | 24,700                      | (3,350)                        | -12%      |   |
| 86 | 0002360                                     | UTILITIES                     | 146,632               | 156,590                | 174,587                     | 17,997                         | 11%       |   |
| 87 | 0002361                                     | WATER                         | 18,167                | 20,595                 | 38,470                      | 17,875                         | 87%       |   |
| 88 | TOTAL                                       | SERVICES AND SUPPLIES         | 4,390,850             | 5,885,760              | 5,282,974                   | (602,786)                      | -10%      |   |

| 1   | COUNTY OF SOLANO                            |                                |                       |                        |                             |                                |           | P   |
|-----|---|--------------------------------|-----------------------|------------------------|-----------------------------|--------------------------------|-----------|---|
| 2   | REQUESTED: DEPT 7580-FAMILY HEALTH SERVICES |                                |                       |                        |                             |                                |           |   |
| 3   | FOR THE FISCAL YEAR 21/22                   |                                |                       |                        |                             |                                |           |   |
| 4   |   |                                |                       |                        |                             |                                |           |   |
| 5   | CATEGORY<br>Subobject                       | Description                    | PRIOR YEAR<br>ACTUALS | 2021 ADOPTED<br>BUDGET | 2022<br>REQUESTED<br>BUDGET | CHANGE<br>BETWEEN<br>RQ and AD | INC/(DEC) | (Increase/Decrease =>5% and =>\$25K) AND vs RQ  |
| 89  |   |                                |                       |                        |                             |                                |           |   |
| 90  | 3000  | OTHER CHARGES                  |                       |                        |                             |                                |           |   |
| 91  | 0003121                                     | INDIGENT CARE                  | 3,433                 | 4,350                  | 10,250                      | 5,900                          | 136%      |   |
| 92  | 0003153                                     | CONTRACTED DIRECT SERVICES     | 534,043               | 848,500                | 850,000                     | 1,500                          | 0%        | Favorable variance of \$99,500 due to less projected expenditures for Touro contract (\$100k) offset by \$500 increase of Children Choice contract. PENDING |
| 93  | 0003158                                     | FOOD FOR INDIGENT CLIENTS      | 83                    | 150                    | 150                         | 0                              | 0%        |   |
| 94  | 0003160                                     | TRANSPORTATION FOR CLIENTS     | 352                   | 50,600                 | 28,600                      | (22,000)                       | -43%      |   |
| 95  | 0003690                                     | INTERFUND SERVICES USED-COUNTY | 92                    | 5,965                  | 6,595                       | 630                            | 11%       |   |
| 96  | 0003691                                     | INTERFUND SVCES-ACCTG & AUDIT  | 0                     | 72,080                 | 0                           | (72,080)                       | -100%     |   |
| 97  | 0003694                                     | INTERFUND SVCES-PROFESSIONAL   | 397,011               | 549,360                | 549,360                     | 0                              | 0%        |   |
| 98  | 0003695                                     | INTERFUND SVCES-MNT MATERIALS  | 2,597                 | 8,130                  | 10,303                      | 2,173                          | 27%       |   |
| 99  | 0003696                                     | INTERFUND SVCES-SMALL PROJECTS | 15,081                | 4,500                  | 14,482                      | 9,982                          | 222%      |   |
| 100 | 0003697                                     | INTERFUND SVCES-POSTAGE        | 29,405                | 29,120                 | 26,131                      | (2,989)                        | -10%      |   |
| 101 | 0003698                                     | INTERFUND SVCES-MNT LABOR      | 5,670                 | 7,741                  | 7,401                       | (340)                          | -4%       |   |
| 102 | 0003701                                     | CONTRIB - NON COUNTY AGENCIES  | 0                     | 23,024                 | 5,000                       | (18,024)                       | -78%      |   |



| COUNTY OF SOLANO                            |                     |                           |                       |                        |                             |                                |           |  |
|---|---------------------|---------------------------|-----------------------|------------------------|-----------------------------|--------------------------------|-----------|--|
| REQUESTED: DEPT 7580-FAMILY HEALTH SERVICES |                     |                           |                       |                        |                             |                                |           |  |
| FOR THE FISCAL YEAR 21/22                   |                     |                           |                       |                        |                             |                                |           |  |
| A   | B                   | C                         | D                     | G                      | I                           | O                              | P         |  |
| 1   |                     |                           |                       |                        |                             |                                |           |  |
| 2   |                     |                           |                       |                        |                             |                                |           |  |
| 3   |                     |                           |                       |                        |                             |                                |           |  |
| 4   |                     |                           |                       |                        |                             |                                |           |  |
| 5   | CATEGORY<br>Subject | Description               | PRIOR YEAR<br>ACTUALS | 2021 ADOPTED<br>BUDGET | 2022<br>REQUESTED<br>BUDGET | CHANGE<br>BETWEEN<br>RQ and AD | INC/(DEC) | (Increase/Decrease =>5% and =>\$25K) AND vs RQ   |
| 103   | 0003710             | COUNTYWIDE ADMIN OVERHEAD | 1,475,976             | 1,440,910              | 1,224,760                   | (216,150)                      | -15%      | Favorable variance of \$216,150. Per CAO Budget Instructions   |
| 104   | 0003712             | CAC BUILDING CHARGES      | 53                    | 339                    | 213                         | (126)                          | -37%      |  |
| 105   | TOTAL               | OTHER CHARGES             | 2,463,797             | 3,044,769              | 2,733,245                   | (311,524)                      | -10%      |  |
| 106   |                     |                           |                       |                        |                             |                                |           |  |
| 107   | 4000                | FIXED ASSETS              |                       |                        |                             |                                |           |  |
| 108   | 0004303             | EQUIPMENT                 | 0                     | 0                      | 20,000                      | 20,000                         | 0%        | Unfavorable variance due to:<br>Rebudget X-Ray Dexis machine from FY20-21 19K(4304) plus \$1k increase |
| 109   | 0004304             | COMPUTER EQUIPMENT        | 24,241                | 19,000                 | 0                           | (19,000)                       | -100%     |  |
| 110   | TOTAL               | FIXED ASSETS              | 24,241                | 19,000                 | 20,000                      | 1,000                          | 5%        |  |
| 111   |                     |                           |                       |                        |                             |                                |           |  |
| 112   | 5000                | OTHER FINANCING USES      |                       |                        |                             |                                |           |  |
| 113   | 0005040             | TRANS OUT-POBs            | 175,647               | 231,502                | 219,141                     | (12,361)                       | -5%       |  |
| 114   | TOTAL               | OTHER FINANCING USES      | 175,647               | 231,502                | 219,141                     | (12,361)                       | -5%       |  |
| 115   |                     |                           |                       |                        |                             |                                |           |  |
| 116   | 6000                | RESIDUAL EQUITY TRANSFERS |                       |                        |                             |                                |           |  |

| 1   | A   | B                              | C                     | D                      | G                           | I                              | O         | P   |
|-----|---|--------------------------------|-----------------------|------------------------|-----------------------------|--------------------------------|-----------|---|
| 2   | COUNTY OF SOLANO                            |                                |                       |                        |                             |                                |           |   |
| 3   | REQUESTED: DEPT 7580-FAMILY HEALTH SERVICES |                                |                       |                        |                             |                                |           |   |
| 4   | FOR THE FISCAL YEAR 21/22                   |                                |                       |                        |                             |                                |           |   |
| 5   | CATEGORY<br>Subobject                       | Description                    | PRIOR YEAR<br>ACTUALS | 2021 ADOPTED<br>BUDGET | 2022<br>REQUESTED<br>BUDGET | CHANGE<br>BETWEEN<br>RQ and AD | INC/(DEC) | (Increase/Decrease =>5% and =>\$25K) AND vs RQ      |
| 117 | TOTAL                                       | RESIDUAL EQUITY TRANSFERS      |                       |                        |                             |                                |           |   |
| 118 |   |                                |                       |                        |                             |                                |           |   |
| 119 | 7000  | INTRA FUND TRANSFERS           |                       |                        |                             |                                |           |   |
| 120 | 0007010                                     | INTRA-FUND TRANSFER            | 2,351,368             | 2,666,669              | 2,684,026                   | 17,357                         | 1%        |   |
| 121 | 0007023                                     | INTRAFUND SVCES-PERSONNEL      | (286,779)             | (742,252)              | (198,077)                   | 544,175                        | -73%      | Please refer to Expenditure Detail Schedule - Exh B |
| 122 | 0007024                                     | INTRAFUND SVCES-PROFESSIONAL   | 1,280                 | 3,500                  | 0                           | (3,500)                        | -100%     |   |
| 123 | TOTAL                                       | INTRA FUND TRANSFERS           | 2,065,868             | 1,927,917              | 2,485,949                   | 558,032                        | 29%       |   |
| 124 |   |                                |                       |                        |                             |                                |           |   |
| 125 |   | REVENUES                       |                       |                        |                             |                                |           |   |
| 135 | 9500  | INTERGOVERNMENTAL REVENUES     |                       |                        |                             |                                |           |   |
| 136 | 0009502                                     | FEDERAL CARES ACT REVENUE      | 502,252               | 716,152                | 0                           | (716,152)                      | -100%     |   |
| 137 | 0009519                                     | STATE VLF 1991 REALIGNMNT - PH | 0                     | 0                      | 0                           | 0                              | 0%        |   |
| 138 | 0009563                                     | ST SALES TX 1991 REALIGNMNT-PH | 0                     | 0                      | 0                           | 0                              | 0%        |   |
| 139 | 0009567                                     | COVID-19 FEDERAL DIRECT        | 478,443               | 1,260,797              | 0                           | (1,260,797)                    | -100%     |   |



| 1   | A   | B                            | C                     | D                      | G                           | I                              | O         | P  |
|-----|---|------------------------------|-----------------------|------------------------|-----------------------------|--------------------------------|-----------|--|
| 2   | COUNTY OF SOLANO                            |                              |                       |                        |                             |                                |           |  |
| 3   | REQUESTED: DEPT 7580-FAMILY HEALTH SERVICES |                              |                       |                        |                             |                                |           |  |
| 4   | FOR THE FISCAL YEAR 21/22                   |                              |                       |                        |                             |                                |           |  |
| 5   | CATEGORY<br>Subobject                       | Description                  | PRIOR YEAR<br>ACTUALS | 2021 ADOPTED<br>BUDGET | 2022<br>REQUESTED<br>BUDGET | CHANGE<br>BETWEEN<br>RQ and AD | INC/(DEC) | (Increase/Decrease =>5% and =>\$25K) AND vs RQ   |
| 140 | 0009572                                     | FEDERAL AID                  | 2,196,463             | 1,934,195              | 1,967,999                   | 33,804                         | 2%        |  |
| 141 | 0009591                                     | GRANT REVENUE                | 102,186               | 64,935                 | 0                           | (64,935)                       | -100%     |  |
| 142 | 0009596                                     | PRIOR YEAR REV-FEDERAL       | 26,775                | 0                      | 0                           | 0                              | 0%        |  |
| 143 | TOTAL                                       | INTERGOVERNMENTAL REVENUES   | 3,306,119             | 3,976,079              | 1,967,999                   | (2,008,080)                    | -51%      |  |
| 144 |   |                              |                       |                        |                             |                                |           |  |
| 145 | 9600  | CHARGES FOR SERVICES         |                       |                        |                             |                                |           |  |
| 146 | 0009603                                     | PHOTO/MICROFICHE COPIES      | 1,628                 | 11,498                 | 4,234                       | (7,264)                        | -63%      |  |
| 147 | 0009643                                     | PRIVATE PAY PATIENT          | 225,954               | 232,208                | 179,630                     | (52,578)                       | -23%      |  |
| 148 | 0009657                                     | INSURANCE PAYMENTS           | 216,114               | 52,790                 | 25,832                      | (26,958)                       | -51%      |  |
| 149 | 0009661                                     | MEDI-CAL SERVICES            | 12,051,640            | 17,870,239             | 17,567,144                  | (303,095)                      | -2%       | Payer Revenues: FY2020/21 Adopted \$22,398,793 vs FY2021/22 Requested \$22,357,254 = decrease of \$41,539. Projections are based on 14 encounters per provider. Note: An increase from 14 to 15 encounters = \$1,624,044 increase in revenues. |
| 150 | 0009662                                     | MEDICARE SERVICES            | 1,004,811             | 186,117                | 164,919                     | (21,198)                       | -11%      |  |
| 151 | 0009663                                     | PRIOR YEAR REV-OTHER CHARGES | 84,905                | 0                      | 0                           | 0                              | 0%        |  |
| 152 | 0009667                                     | CMSP SERVICES                | 3,080                 | 6,671                  | 0                           | (6,671)                        | -100%     |  |
| 153 | 0009670                                     | MANAGED CARE SERVICES        | 4,028,683             | 4,050,768              | 4,419,729                   | 368,961                        | 9%        |  |



EXH A

## BUDGETED SALARY SAVINGS

## FAMILY HEALTH SERVICES

## FY2021/22 REQUESTED BUDGET

| Budget Unit | Position# | Pos/Jobtitle                   | FTE  | Funded | Estimated Cost<br>Cost<br>Salary Saving | Status as of 2-16-2021              |
|-------------|-----------|--------------------------------|------|--------|---|-------------------------------------|
| 7587        | 15620     | Dental Assistant (Registered)  | 1.00 | No     | 89,925.00                               | Vacant                              |
| 7587        | 16630     | Dentist                        | 1.00 | No     | 223,922.00                              | Vacant                              |
| 7846        | 16381     | Office Assistant II            | 1.00 | No     | 89,925.00                               | Vacant                              |
| 7594        | 15465     | Clinic Physician (Board Cert)  | 1.00 | No     | 300,389.00                              | Vacant                              |
| 7584        | 16408     | Clinic Physician Supervisor    | 1.00 | No     | 316,165.00                              | Vacant                              |
| 7583        | 12452     | Clinic Registered Nurse        | 0.50 | No     | 65,323.00                               | Vacant                              |
| 7594        | 14725     | Health Services Manager        | 1.00 | No     | 163,443.00                              | Vacant                              |
| 7577        | 14894     | Health Services Manager        | 1.00 | No     | 163,443.00                              | Vacant                              |
| 7589        | 15553     | Medical Assistant              | 1.00 | No     | 90,481.00                               | Vacant                              |
| 7577        | 15558     | Medical Assistant              | 1.00 | No     | 90,481.00                               | Vacant                              |
| 7583        | 15703     | Medical Assistant              | 1.00 | No     | 90,481.00                               | Vacant                              |
| 7594        | 15760     | Medical Assistant              | 1.00 | No     | 90,481.00                               | Vacant                              |
| 7595        | 15904     | Medical Assistant              | 1.00 | No     | 90,481.00                               | Vacant                              |
| 7583        | 16352     | Medical Assistant              | 1.00 | No     | 90,481.00                               | Vacant                              |
| 7583        | 16449     | Medical Assistant              | 1.00 | No     | 90,481.00                               | Vacant                              |
| 7584        | 15433     | Nurse Practition/PhysicianAsst | 1.00 | No     | 186,656.00                              | Vacant                              |
| 7583        | 16355     | Nurse Practition/PhysicianAsst | 1.00 | No     | 186,656.00                              | Vacant                              |
| 7583        | 16453     | Nurse Practition/PhysicianAsst | 1.00 | No     | 119,488.00                              | Vacant                              |
| 7584        | 16655     | Nurse Practition/PhysicianAsst | 0.50 | No     | 93,360.00                               | Vacant                              |
| 7584        | 15702     | Medical Assistant              | 1.00 | No     | 90,481.00                               | Vacant                              |
| 7594        | 15984     | Licensed Vocational Nurse      | 1.00 | No     | 95,538.00                               | Vacant                              |
| 7593        | 14874     | Medical Assistant              | 1.00 | No     | 105,182.00                              | Pending reassignment<br>to a PH PCN |
|             |           |                                |      |        | 2,923,263.00                            |                                     |



EXH B

|    | A           | B   | C          | E          | F          | G   |
|----|-------------|---|------------|------------|------------|---|
| 1  |             |   |            |            |            |   |
| 2  |             | Subject 2206 Controlled Assets - Non Computer Related |            |            |            |   |
| 3  |             |   |            |            |            |   |
| 4  | Budget Unit | BU Name   | 2020/21 AD | 2021/22 RQ | Difference | Remarks   |
| 5  | 7583        | Fairfield Medical Clinic                              | 4,000      |            | (4,000)    | WB -purchase of EKG machine - in process FY20/21  |
| 6  | 7597        | Medicate Assisted Treatment                           | -          |            | -          | MY -vital signs monitors for primary care-completed FY20/21   |
| 7  | 7577        | Pediatrics Fairfield Clinic                           | 12,000     |            | (12,000)   | WB -Qmatic. Not included for FY21/22  |
| 8  | 7576        | Vallejo Dental Clinic                                 | 3,000      |            | (3,000)    | WB -dental loupes, RQ not requested.  |
| 9  | 7587        | Fairfield Dental Clinic                               | 6,000      | 15,000     | 9,000      | WB -dental loupes; MY -evac units completed; RQ FY21/22- dental loupes(magnifier lenses); potentially add Qmatic for dental |
| 10 | 7846        | Vacaville Dental Clinic                               | 3,000      | 3,000      | -          | WB -dental loupes; MY -evac units completed; RQ FY21/22- dental loupes(magnifier lenses)                                    |
| 11 |             |   | 28,000     | 18,000     | (10,000)   |   |
| 12 |             |   |            |            |            |   |
| 13 |             |   |            |            |            |   |
| 14 |             | Subject 2245 Contracted Services                      |            |            |            |   |
| 15 |             |   |            |            |            |   |
| 16 | Budget Unit | BU Name   | 2020/21 AD | 2021/22 RQ | Difference | Remarks   |
| 17 | 7595        | FHS Admin   | 66,000     | 66,000     | -          | #3377 eSolutions - Billing Clearing House   |
| 18 | 7595        | FHS Admin   | 20,000     | 15,000     | (5,000)    | #3815 BKD - Medicare Cost Report  |
| 19 | 7595        | FHS Admin   | 15,000     | -          | (15,000)   | WB - Pharmacy Dispensing  |
| 20 | 7595        | FHS Admin   | 10,000     | -          | (10,000)   | WB - Coding and Quality Review  |
| 21 | 7595        | FHS Admin   | 210,000    | 198,000    | (12,000)   | SIMI group - Data Analytics prep and reporting from FHS to PH/State; will update based on contract request                  |
| 22 |             |   | 321,000    | 279,000    | (42,000)   |   |
| 23 |             |   |            |            |            |   |

|    | A                  | B                                   | C                 | E                 | F                 | G   |
|----|--------------------|-------------------------------------|-------------------|-------------------|-------------------|---|
| 1  |                    |                                     |                   |                   |                   | <b>EXH B</b>  |
| 24 |                    |                                     |                   |                   |                   |   |
| 25 |                    |                                     |                   |                   |                   |   |
| 26 |                    | Subobject 2261 Software Maintenance |                   |                   |                   |   |
| 27 | <b>Budget Unit</b> | <b>BU Name</b>                      | <b>2020/21 AD</b> | <b>2021/22 RQ</b> | <b>Difference</b> | <b>Remarks</b>  |
| 28 | 7595               | FHS Admin                           | 15,000            | 7,500             | (7,500)           | #03506 Intelligent Medical Ob - Healthcare Technology- amount adjusted for current expenditures |
| 29 |                    |                                     |                   |                   | -                 |   |
| 30 | 7595               | FHS Admin                           | 425,000           | 304,000           | (121,000)         | #3389 Nextgen - WB: Based on contracted amounts. RQ based on current expenditures.              |
| 31 | 7595               | FHS Admin                           | 100,000           | 154,449           | 54,449            | Move NextGen to cloud based - RQ based on Quote received  |
| 32 |                    |                                     | 525,000           | 458,449           | (66,551)          |   |
| 33 |                    |                                     |                   |                   | -                 |   |
| 34 | 7595               | FHS Admin                           | 576               | 576               | -                 | City of Vacaville - HMIS yearly hosting feeCAP Solano   |
| 35 |                    |                                     |                   |                   | -                 |   |
| 36 | 7583               | Fairfield Medical Clinic            | 19,699            | 2,526             | (17,173)          | Qmatic - Queue Management system maintenance  |
| 37 | 7584               | Vallejo Medical Clinic              | 1,875             | 2,974             | 1,099             | Qmatic - Queue Management system maintenance  |
| 38 | 7594               | Vacaville Medical Clinic            | 1,875             | 3,708             | 1,833             | Qmatic - Queue Management system maintenance  |
| 39 | 7846               | Vacaville Dental Clinic             | 1,000             | 1,918             | 918               | Qmatic - Queue Management system maintenance  |
| 40 | 7587               | Fairfield Dental Clinic             |                   | 2,526             |                   | Qmatic - Queue Management system maintenance, placeholder                                       |
| 41 |                    |                                     | 24,449            | 13,652            | (13,323)          |   |
| 42 |                    |                                     |                   |                   | -                 |   |
| 43 | 7585               | Dental Van                          | 500               |                   | (500)             | Software License/Maintenance -  |
| 44 | 7593               | Primary Care Van                    | 500               |                   | (500)             | Anticipated software licenses/ -  |
| 45 |                    |                                     |                   |                   | -                 |   |
| 46 | 7576               | Vallejo Dental Clinic               | 3,000             |                   | (3,000)           | X ray software -  |
| 47 | 7587               | Fairfield Dental Clinic             | 2,500             |                   | (2,500)           | X-ray software license  |
| 48 | 7846               | Vacaville Dental Clinic             | 2,500             |                   | (2,500)           | X-ray software license  |
| 49 |                    |                                     | 8,000             | -                 | (8,000)           | Included under maintenance - as it is hardware maintenance 2120                                 |
| 50 |                    |                                     |                   |                   | -                 |   |
| 51 |                    | <b>Grand total</b>                  | <b>574,025</b>    | <b>480,177</b>    | <b>(93,848)</b>   |   |

|    | A           | B   | C             | E             | F          | G   |
|----|-------------|---|---------------|---------------|------------|---|
| 1  |             |   |               |               |            | <b>EXH B</b>  |
| 52 |             |   |               |               |            |   |
| 53 |             |   |               |               |            |   |
| 54 |             | Subobject 2312 Special Department Expense |               |               |            |   |
| 55 | Budget Unit | BU Name                                   | 2020/21<br>AD | 2021/22<br>RQ | Difference | Remarks   |
| 56 | 7594        | Vacaville Medical Clinic                  | 100           | 100           | -          | Kindergarten Round Up/Sports Physicals                            |
| 57 | 7584        | Vallejo Medical Clinic                    | 150           | 500           | 350        | Patient event Kindergarten Round Up/Sports Physicals              |
| 58 |             |   |               |               |            |   |
| 59 | 7583        | Fairfield Medical Clinic                  | 500           |               | (500)      | Patient incentives  |
| 60 | 7576        | Vallejo Dental Clinic                     | 500           | 500           | -          | Patient incentives  |
| 61 | 7577        | Pediatrics Fairfield Clinic               |               | 200           | 200        | Patient incentives  |
| 62 | 7584        | Vallejo Medical Clinic                    | 2,250         | 500           | (1,750)    | Patient incentives  |
| 63 | 7585        | Dental Van                                | 1,000         |               | (1,000)    | Patient incentives  |
| 64 | 7587        | Fairfield Dental Clinic                   | 2,000         | 1,500         | (500)      | Patient incentives  |
| 65 | 7593        | Primary Care Van                          | 1,000         |               | (1,000)    | Patient incentives  |
| 66 | 7594        | Vacaville Medical Clinic                  | -             | 869           | 869        | Patient incentives  |
| 67 | 7597        | Medicate Assisted Treatment               | 14,935        |               | (14,935)   | Patient incentives  |
| 68 | 7846        | Vacaville Dental Clinic                   | 5,500         | 1,500         | (4,000)    | Patient incentives  |
| 69 |             |   | 27,685        | 5,069         | (22,616)   |   |
| 70 |             |   |               |               |            |   |
| 71 | 7577        | Pediatrics Fairfield Clinic               | 1,500         | 2,000         | 500        | Property Taxes  |
| 72 | 7583        | Fairfield Medical Clinic                  | 3,595         | 3,595         | -          | Property Taxes  |
| 73 | 7587        | Fairfield Dental Clinic                   | 700           | 700           | -          | Property Taxes  |
| 74 |             |   | 5,795         | 6,295         | 500        |   |
| 75 |             |   |               |               |            |   |
| 76 | 7595        | FHS Admin                                 | 10,000        | 60,000        | 50,000     | Student Loan Repayment Program County Match                       |
| 77 | 7589        | RW Part C                                 |               | 2,000         | 2,000      | Training Materials; HIV classes                                   |
| 78 | 7595        | FHS Admin                                 |               |               | -          | Other materials based on actuals                                  |
| 79 | 7595        | FHS Admin                                 | 338,500       |               | (338,500)  | Placeholder COVID-19 related expenditures at FY20-21 Supplemental |
| 80 |             |   |               |               |            |   |
| 81 |             | Grand total                               | 382,230       | 73,964        | (308,266)  |   |
| 82 |             |   |               |               |            |   |



EXH B

|     | A           | B   | C          | E          | F          | G  |
|-----|-------------|---|------------|------------|------------|--|
| 1   |             |   |            |            |            |  |
| 83  |             |   |            |            |            |  |
| 84  |             |   |            |            |            |  |
| 85  |             | Subobject 3153 Contracted Direct Services   |            |            |            |  |
| 86  | Budget Unit | BU Name                                     | 2020/21 AD | 2021/22 RQ | Difference | Remarks  |
| 87  | 7587        | Fairfield Dental Clinic                     | 74,500     | 75,000     | 500        | #03611 Children's Choice - Pediatric Referral  |
| 88  | 7576        | Vallejo Dental Clinic                       | -          | -          | -          | #03611 Children's Choice - Pediatric Referral  |
| 89  | 7846        | Vacaville Dental Clinic                     | -          | -          | -          | #03611 Children's Choice - Pediatric Referral  |
| 90  | 7584        | Vallejo Medical Clinic                      | 700,000    | 701,000    | 1,000      | #3450 Touro  |
| 91  | 7577        | Pediatrics Fairfield Clinic                 | -          | -          | -          | #3450 Touro  |
| 92  | 7583        | Fairfield Medical Clinic                    | -          | -          | -          | #3450 Touro  |
| 93  | 7594        | Vacaville Medical Clinic                    | -          | -          | -          | #3450 Touro  |
| 94  | 7583        | Fairfield Medical Clinic                    | 25,000     | 25,000     | -          | #3906 Jackson and Coker /TBD Balton and Associates   |
| 95  | 7583        | Fairfield Medical Clinic                    | 49,000     | 49,000     | -          | #3920 Kaye Bassman -Supervising Physician recruiting   |
| 96  |             |   | 848,500    | 850,000    | 1,500      |  |
| 97  |             |   |            |            |            |  |
| 98  |             |   |            |            |            |  |
| 99  |             | Series 4000 - Subobject 4303 4404 Equipment |            |            |            |  |
| 100 |             |   |            |            |            |  |
| 101 | Budget Unit | BU Name                                     | 2020/21 AD | 2021/22 RQ | Difference | Remarks  |
| 102 | 7587        | Fairfield Dental Clinic                     | 19,000     | 20,000     | 1,000      | 4304 Dexis Dental X ray  |
| 103 | 7587        | Fairfield Dental Clinic                     | -          | -          | -          | 4303 Vaccum/suction machine  |
| 104 |             |   | 19,000     | 20,000     | 1,000      |  |
| 105 |             |   |            |            |            |  |
| 106 |             |   |            |            |            |  |
| 107 |             | Subobject 7023 Intrafund Services - Prof    |            |            |            |  |
| 108 |             |   |            |            |            |  |
| 109 | Budget Unit | BU Name                                     | 2020/21 AD | 2021/22 RQ | Difference | Remarks  |
| 110 | 7584        | Vallejo Medical Clinic                      | (206,405)  | 0          | 206,405    | Dr. Wu-Offset 7811 . MY employee transferred to PH.  |
| 111 | 7584        | Vallejo Medical Clinic                      | (104,257)  | -          | 104,257    | Dr. Wu-Offset 7812. MY employee transferred to PH.   |
| 112 | 7577        | Pediatrics Fairfield Medical Clinic         | (175,219)  | (147,733)  | 27,486     | Medical Director (Fuller)-Offset 7853, (4 hours a week)  |
| 113 | 7577        | Pediatrics Fairfield Medical Clinic         | (179,156)  | (147,733)  | 31,423     | Medical Director (Fuller)-Offset 7858 WB; Offset 7851 RQ   |
| 114 | 7583        | Fairfield Medical Clinic                    | (72,185)   |            | 72,185     | PCN 13994 0.75 FTE RW Part B Offset 7825. MY employee transferred to 7825                                  |
| 115 | 7583        | Fairfield Medical Clinic                    | (38,486)   | 97,389     | 135,875    | PCN 14405 .61 FTE RW Part B Offset 7825. MY employee transferred to 7825; .25 FTE Est. in FHS. NEED UPDATE |
| 116 | 7583        | Fairfield Medical Clinic                    | (50,084)   |            | 50,084     | PCN 15985 .4 FTE RW Part B Offset 7825. MY employee transferred to 7825                                    |
| 117 | 7595        | Fairfield Medical Clinic                    | 26,137     |            | (26,137)   | Research and Planning alloc to FHS   |
| 118 |             |   | (799,655)  | (198,077)  | 601,578    |  |
| 119 |             |   |            |            |            |  |

DEPARTMENT OF HEALTH & SOCIAL SERVICES



SOLANO COUNTY

**Proposed**

**Family Health Services Community Healthcare Board  
2021 Annual Calendar**

| Month              | Required Annual Review   | Comments/Training  |
|--------------------|--|--|
| January 20, 2021   | <ul style="list-style-type: none"> <li>Project Officer/CEO Evaluation Review</li> <li>Sign Annual Bylaws Appendix A Conflict of Interest</li> </ul>  | <ul style="list-style-type: none"> <li>Compliance Training</li> <li>Robert's Rules Review (as needed)</li> </ul> |
| February 17, 2021  | <ul style="list-style-type: none"> <li>UDS Reporting, Progress, and Submission in March</li> <li>Review and Approve: Sliding Fee Scale Policy<br/><del>Billing and Collections Policies</del></li> </ul>         | <ul style="list-style-type: none"> <li>Annual Data Report due to HRSA by 3/31/2021</li> </ul>                    |
| March 17, 2021     | <ul style="list-style-type: none"> <li>Quarterly Quality Improvement Report</li> <li>Quarterly Financial Report</li> </ul>   |  |
| April 21, 2021     | <ul style="list-style-type: none"> <li>Board Self-Assessment</li> </ul>  |  |
| May 19, 2021       | <ul style="list-style-type: none"> <li>Update Community Needs Assessment</li> </ul>  |  |
| June 16, 2021      | <ul style="list-style-type: none"> <li>Strategic Planning (3-year Cycle)</li> <li>Review and Approve the QI/QA Plan</li> <li>Quarterly Quality Improvement Report</li> <li>Quarterly Financial Report</li> </ul> |  |
| July 21, 2021      | <ul style="list-style-type: none"> <li>Review and Approve Credentialing and Privileging Policy and Procedures</li> <li>FY 22/23 Budget Development</li> </ul>  |  |
| August 18, 2021    | <ul style="list-style-type: none"> <li>FY 22/23 Budget Development (Continue)</li> </ul>   |  |
| September 15, 2021 | <ul style="list-style-type: none"> <li>Quarterly Quality Improvement Report</li> <li>Quarterly Financial Report</li> </ul>   |  |
| October 20, 2021   | <ul style="list-style-type: none"> <li>Review and Approve Service Area Competition (SAC) Application</li> </ul>  |  |
| November 17, 2021  | <ul style="list-style-type: none"> <li>Board Nominations</li> <li>Review and Approve Annual Board Calendar</li> <li>Review and Approve Strategic Plan (3-year Cycle)</li> </ul>                                  |  |
| December 15, 2021  | <ul style="list-style-type: none"> <li>Board Elections</li> <li>Quarterly Quality Improvement Report</li> <li>Quarterly Financial Report</li> </ul>  |  |

**\*Additional Items that can be added to Agenda for Board Approval at any given time:**

- Review and Update Health Center Policies, Procedures and Services
- Contracts Review
- Brown Act Annual Training

Proposed Update 2/17/2021